



## PATROL GUIDE

Section: Duties and Responsibilities

Procedure No: 202-01

### BOROUGH COMMANDER

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#### BOROUGH COMMANDER

1. Be responsible for and ensure efficiency of all police operations within borough.
2. Develop borough specific plans and implement strategies, programs and procedures to:
  - a. Reduce crime and fear of crime
  - b. Improve quality of life
  - c. Ensure traffic safety and optimize traffic flow.
3. Utilize borough executive staff to administer, assign, control, coordinate, discipline, evaluate, guide, motivate, supervise and ensure the mission of the command.
4. Develop and maintain strong relationships with clergy, business, community and educational leaders.
5. Visit Internal Affairs Bureau, Community Affairs Bureau, Quality Assurance Division, Office of Equal Employment Opportunity and Personnel Orders Section for a briefing upon assignment to command.
  - a. Confer with the above commands semi-annually thereafter.
6. Inspect each subordinate command's "Confidential Performance Profile," annually.
7. Ensure administrative and operational responsibilities of subordinate executives are performed properly and efficiently.
8. Mentor and provide guidance to subordinate command executive staff.

#### NOTE

*Borough commanders of bureaus performing enforcement functions (e.g., Detective, Organized Crime Control, Transit, Housing, etc.) will ensure that executive staff from their respective borough attend a briefing with Internal Affairs Bureau, Community Affairs Bureau, Quality Assurance Division, and Personnel Orders Section upon assignment to command and semi-annually thereafter.*

# Nypd Patrol Guide 21

**Scott C. Dulebohn**

A red circular graphic with a gradient, appearing as a partial circle or a thick curved line, located to the right of the author's name.

## **Nypd Patrol Guide 21:**

**NYPD Confidential** Leonard Levitt, 2009-07-21 For years the police commissioner and the mayor of New York City have duked it out for publicity credit and power Some have translated their stardom into success after leaving office while others have been hung out to dry In the battle for control of the country's most powerful police force these high status government officials have often chosen political expediency over public honesty The result is a legacy of systemic corruption and cover ups that is nothing less than shocking Respected journalist Leonard Levitt has covered the NYPD for New York Newsday and the New York Post among other papers His columns have made him persona non grata in police headquarters In NYPD Confidential he reveals everything he's discovered throughout his decades long career With amazing details of backroom deals and larger than life powerbrokers Levitt lays bare the backstabbing power grabs and chaotic internal investigations that have run the NYPD's reputation into the ground in the past and the forces conspiring to do so once again

### **Evaluation of the New York City Police Department Firearm Training and Firearm-Discharge Review Process**

Bernard D. Rostker, Lawrence M. Hanser, William M. Hix, Carl Jensen, Andrew R. Morral, 2008-06-09 In January 2007 New York City Police Commissioner Raymond W Kelly asked the RAND Corporation to examine the quality and completeness of the New York City Police Department's firearm training program and identify potential improvements in it and in the police department's firearm discharge review process This monograph reports the observations findings and recommendations of that study

*The 9/11 Commission Report: Complete Edition* Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United States, 2023-12-25 The 9/11 Commission Report Complete Edition offers an unparalleled exploration into the events surrounding September 11 2001 providing readers with a multifaceted perspective on the circumstances and aftermath of one of the most pivotal moments in recent history The anthology navigates through a blend of narrative accounts investigative documentation and reflective essays creating a comprehensive and multifarious tapestry of storytelling Noteworthy within these pages are the intricate reconstructions of the day's events which are presented with both precision and an empathetic clarity that broadens the reader's comprehension and emotional grasp of the tragedy The collective expertise of contributors including Thomas R Eldridge Susan Ginsburg Walter T Hempel II Janice L Kephart and Kelly Moore along with The National Commission on Terrorist Attacks Upon the United States imbues the compilation with a depth of knowledge and insight that is both authoritative and varied These authors bring together backgrounds in national security political science and historical analysis forming a rich narrative that aligns with broader discussions in political and cultural studies Their collaborative efforts illuminate the complex interplay of geopolitical forces and human resilience providing invaluable context and understanding from multiple viewpoints This anthology is an indispensable resource for scholars and general readers alike offering a unique opportunity to engage with an extensive range of perspectives on a single

monumental event Delving into this compendium allows for an absorbing educational experience elevating the reader's awareness of intricate global issues and fostering a meaningful dialogue across various authors' works The 9/11 Commission Report Complete Edition awaits your exploration promising to enhance both intellectual curiosity and critical reflection

**9/11 Final Report of the National Commission** Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United States, 2023-12-17 In the incisive anthology 9/11 Final Report of the National Commission readers are invited to explore the intricate realities and profound reflections surrounding one of the most pivotal events in modern history This collection offers a comprehensive examination of the September 11 attacks presenting a blend of investigative journalism, detailed analysis, and poignant narrative By weaving together a variety of literary styles from compelling reportage to intimate commentary the anthology provides a mosaic of perspectives that delve into the complexities and repercussions of the events Central to its discourse are key segments that illuminate lesser-known facets of the attacks providing new layers of understanding and insight into the broader implications for both the national and global landscapes Spearheaded by a diverse group of contributors including Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, and others alongside The National Commission on Terrorist Attacks Upon the United States, this anthology bridges the individual expertise and collective experiences of its editors and authors As the book aligns itself with historical, cultural, and socio-political analysis, the distinguished backgrounds of the contributors enrich the narrative offering both empirical data and personal reflections that capture the essence of the post-9/11 world Their concert of voices fosters an integrated perspective that underscores the importance of understanding the past to navigate future challenges This comprehensive anthology is an indispensable resource for those seeking a deeper appreciation of the intricate tapestry woven by recent history By engaging with this volume, readers access a broad continuum of insights and dialogues that traverse across diverse narratives and analyses The 9/11 Final Report presents a unique opportunity not only to comprehend the details of the attacks but also to engage with the enduring narratives they inspire This collection embodies a unique blend of educational value and multifaceted storytelling, making it a vital addition to the scholarship of modern history and global relations

**The 9/11 Commission Report** Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United States, 2023-12-14 The 9/11 Commission Report is a seminal collection that offers a comprehensive examination of the events surrounding the September 11, 2001 terrorist attacks The anthology brings together a diverse array of literary styles from analytical reports to narrative descriptions, capturing the complexity of the tragedy and its aftermath It provides a panoramic view of the intricate political, social, and personal narratives with several standout sections offering profound insights into both the prelude and the response to the attacks This anthology not only presents critical facts but also reflects on their implications, amplifying the overarching theme of national and global security The contributing

authors including Thomas R Eldridge Susan Ginsburg Walter T Hempel II and other members of The National Commission on Terrorist Attacks Upon the United States bring a unique blend of expertise and perspective to the anthology Each author s background in fields such as government security and policy adds depth and authenticity to the narrative The collective contribution of these voices is informed by a deep engagement with the historical cultural and political contexts tied to 9 11 enriching the reader s grasp of the multifaceted impacts of the attacks This anthology provides readers with a unique opportunity to explore a multifaceted account of one of the most significant events in recent history It encourages critical engagement with a diversity of perspectives that illuminate connections between distinct aspects of the events and responses of 9 11 Ideal for both educational settings and personal enrichment this collection invites readers to immerse themselves in its breadth of insights fostering thoughtful dialogue and an enhanced understanding of global and national security dynamics

*The 9/11 Commission Report* National Commission on Terrorist Attacks upon the United States, Thomas H. Kean, Lee Hamilton, 2004-07 Final report of the National Commission on Terrorist Attacks upon the United States      **The Cambridge Handbook of Policing in the United States** Tamara Rice Lave, Eric J. Miller, 2019-07-04 A comprehensive collection on police and policing written by experts in political theory sociology criminology economics law public health and critical theory      *9/11 Final Report* Thomas R. Eldridge, Susan Ginsburg, Walter T. Hempel II, Janice L. Kephart, Kelly Moore, Joanne M. Accolla, The National Commission on Terrorist Attacks Upon the United State, 2022-11-13 The 9 11 Final Report offers an unparalleled exploration of the events surrounding one of the most pivotal moments in modern history With its overarching theme focused on the investigation into the September 11 2001 terrorist attacks the collection stands as an authoritative compilation blending narrative depth with rigorous analysis This volume showcases a spectrum of literary styles from detailed investigative reports to reflective essays each contributing a unique lens through which the tragic events and their far reaching consequences are examined The diverse range of works included in this compendium highlights the significant findings and narratives allowing for a multifaceted understanding of the attacks and their aftermath The authors led by a dedicated team from The National Commission on Terrorist Attacks Upon the United States offer insights derived from extensive research and firsthand testimonies Collectively contributors such as Thomas R Eldridge and Janice L Kephart have significantly shaped the discourse around national security providing historical and cultural contexts that illuminate the underpinnings of this monumental day Their combined efforts reflect a multitude of perspectives within the broader movement of post 9 11 literature and scholarship drawing attention to the global and political impacts that resonate to this day 9 11 Final Report invites readers to engage with a comprehensive dialogue on the intricacies of terrorism policy shifts and heroism This collection is indispensable for those seeking a deeper historical cultural and political understanding of 9 11 offering educational value through its meticulously researched content It stands as a testament to the power of diverse voices and meticulous scholarship to enlighten and inform presenting a crucial resource for anyone eager to explore the legacies of

September 11 in a single cohesive volume      *The 9/11 Commission Report* National Commission on Terrorist Attacks, 2011-05-16 Nearly three thousand people died in the terrorist attacks of September 11 2001 In Lower Manhattan on a field in Pennsylvania and along the banks of the Potomac the United States suffered the single largest loss of life from an enemy attack on its soil In November 2002 the United States Congress and President George W Bush established by law the National Commission on Terrorist Attacks Upon the United States also known as the 9 11 Commission This independent bipartisan panel was directed to examine the facts and circumstances surrounding the September 11 attacks identify lessons learned and provide recommendations to safeguard against future acts of terrorism This volume is the authorized edition of the Commission's final report      **The Crime Numbers Game** John A. Eterno, Eli B. Silverman, 2017-07-27 In the mid 1990s the NYPD created a performance management strategy known as Compstat It consisted of computerized data crime analysis and advanced crime mapping coupled with middle management accountability and crime strategy meetings with high ranking decision makers While initially credited with a dramatic reduction in crime questions quick      **The Secret Files: Bill De Blasio, The NYPD, and the Broken Promises of Police Reform** Micheal Hayes, 2025-05-13 An unprecedented breakdown of the NYPD's powerful network of police unions pro police lawyers and top brass who work relentlessly to shield police officers from any real accountability For readers of long form hard hitting journalistic exposés like *We Own This City* a compelling look at how we do and don't hold police responsible in America by an award winning progressive reporter covering the NYPD police beat In 2018 reporter Michael Hayes uncovered a major story about how the NYPD was not only turning a blind eye to police misconduct but also allowing hundreds of officers with severe misconduct charges to remain on the force In the aftermath of that story then Mayor Bill de Blasio attempted to reform the department only to abandon his plans While de Blasio may have suffered a political setback it's New Yorkers who are the true victims of this failure to deliver accountability and transparency The state has a law that specifically prevents the public from learning about concealed police records New Yorkers are increasingly distrustful of the police after witnessing their loved ones being targeted brutalized and murdered with near impunity Hayes takes readers inside decades of police corruption and controversial laws chronicling the stories of the families and activists who have had enough He makes a compelling case for the limits of reform in the aftermath of the major Black Lives Matter rallies following the murder of George Floyd and growing calls to defund the police      **The 9/11 Commission Report** National Commission on Terrorist Attacks upon the United States, 2004 The only authorized edition of this document Also in Circulating Collection      *The NYPD Tapes* Graham A. Rayman, 2013-08-06 From the Pulitzer Prize nominated reporter an account of a modern day Serpico's battle with an all powerful police department somber and inspiring Publishers Weekly In May 2010 NYPD officer Adrian Schoolcraft made national headlines when he released a series of secretly recorded audio tapes exposing corruption and abuse at the highest levels of the police department But according to a lawsuit filed by Schoolcraft against the City of New York instead of admitting mistakes and

pledging reform Schoolcraft's superiors forced him into a mental hospital in an effort to discredit the evidence In The NYPD Tapes the reporter who first broke the Schoolcraft story brings his ongoing saga up to date revealing the rampant abuses that continue in the NYPD today including warrantless surveillance and systemic harassment Through this lens he tells the broader tale of how American law enforcement has for the past thirty years been distorted by a ruthless quest for numbers in the form of CompStat the vaunted data driven accountability system first championed by New York police chief William Bratton and since implemented in police departments across the country Forced to produce certain crime stats each quarter or face discipline cops in New York and everywhere else fudged the numbers robbing actual crime victims of justice and sweeping countless innocents into the police net Rayman paints a terrifying picture of a system gone wild and the pitiless fate of the whistleblower who tried to stop it A tale of crime prevention turned upside down in the Bloomberg era Rayman has invented a new genre the police misprocedural Tom Robbins New York Times bestselling author

**Comparing Black Deaths in Custody, Police Brutality, and Social Justice Solutions** Simmons, Janelle Christine, 2023-05-16 In today's modern era it has never been more crucial to ensure the safety of vulnerable populations in particular Black individuals in custody Further study is required to implement best practices and strategies that improve protection Comparing Black Deaths in Custody Police Brutality and Social Justice Solutions describes the actions that lead to the death of Black people while they are in the process of being detained by a law enforcement agent or are already detained This publication focuses on three core countries America Australia and South Africa where Black deaths in custody appear to occur at higher rates Covering key topics such as racism prejudice and slavery this reference work is ideal for industry professionals law enforcement officers government officials policymakers researchers scholars academicians practitioners instructors and students

**Disabilities of the Color Line** Dennis Tyler, 2022-02-15 Rather than simply engaging in a triumphalist narrative of overcoming where both disability and disablement are shunned alike Disabilities of the Color Line argues that Black authors and activists have consistently avowed disability as a part of Black social life in varied and complex ways Sometimes their affirmation of disability serves to capture how their bodies minds and health have been and are made vulnerable to harm and impairment by the state and society Sometimes their assertion of disability symbolizes a sense of commonality and community that comes not only from a recognition of the shared subjection of Blackness and disability but also from a willingness to imagine and create a world distinct from the dominant social order Through the work of David Walker Henry Box Brown William and Ellen Craft Charles Chesnutt James Weldon Johnson and Mamie Till Mobley this book examines how Black writer activists have engaged in an aesthetics of redress modes of resistance that show how Black communities have rigorously acknowledged disability as a response to forms of racial injury and in the pursuit of racial and disability justice

*Misdemeanorland* Issa Kohler-Hausmann, 2019-08-27 A criminal defense attorney sociologist and legal scholar takes readers inside New York City's lower criminal courts

**Police Behavior, Hiring, and Crime Fighting** John

A. Eterno, Ben Stickle, Diana Scharff Peterson, Dilip K. Das, 2021-09-27 This edited collection by internationally recognized authors provides essays on police behavior in the categories of police administration police operations and combating specific crimes Individual chapters strike at critical issues for police today such as maintaining the well being of officers handling stress hiring practices child sexual exploitation gunrunning crime prevention strategies police legitimacy and much more Understanding how police are hired and behave is a way of understanding different governments around the world The book will cover the practices of countries as diverse as China Germany India Japan Turkey South Africa the United States and others Readers will be exposed to aspects of police that are rarely if ever explored The book is intended for a wide range of audiences including law enforcement and community leaders and students of criminal justice      **Death Work** Vincent E. Henry, 2004-04-01 In this fascinating new book Vincent Henry a 21 year veteran of the NYPD who recently retired to become a university professor explores the psychological transformations and adaptations that result from police officers encounters with death Police can encounter death frequently in the course of their duties and these encounters may range from casual contacts with the deaths of others to the most profound and personally consequential confrontations with their own mortality Using the survivor psychology model as its theoretical base this insightful and provocative research ventures into a previously unexplored area of police psychology to illuminate and explore the new modes of adaptation thought and feeling that result from various types of death encounters in police work The psychology of survival asserts that the psychological world of the survivor one who has come in close physical or psychic contact with death but nevertheless managed to live is characterized by five themes psychic numbing death guilt the death imprint suspicion of counterfeit nurturance and the struggle to make meaning These themes become manifest in the survivor s behavior permeating his or her lifestyle and worldview Drawing on extensive interviews with police officers in five nominal categories rookie officers patrol sergeants crime scene technicians homicide detectives and officers who survived a mortal combat situation in which an assailant or another officer died Henry identifies the impact such death encounters have upon the individual the police organization and the occupational culture of policing He has produced a comprehensive and highly textured interpretation of police psychology and police behavior bolstered by the unique insights that come from his personal experience as an officer his intimate familiarity with the subtleties and nuances of the police culture s value and belief systems and his meticulous research and rigorous method Death Work provides a unique prism through which to view the individual organizational and social dynamics of contemporary urban policing With a foreword by Robert Jay Lifton and a chapter devoted to the local police response to the World Trade Center attacks Death Work will be of interest to psychologists and criminal justice experts as well as police officers eager to gain insight into their unique relationship to death      **Combating Terrorism in the 21st Century** Joseph R. Rudolph Jr., William J. Lahneman, 2022-09-27 This combination A Z encyclopedia and primary document collection provides an authoritative and enlightening overview of U S anti and counterterrorism politics policies



attitudes and actions related to both foreign and domestic threats with a special emphasis on post 9 11 events This book provides a compelling overview of U S laws policies programs and actions in the realms of anti and counterterrorism as well as comprehensive coverage of the various domestic and foreign terrorist organizations threatening America including their leaders ideologies and practices These entries are supplemented with a carefully selected collection of primary sources that track the evolution of U S anti and counterterrorism policies and political debate These documents will not only illuminate major events and turning points in America s fight against terror both foreign and homegrown but also help readers understand debates about the effectiveness morality and constitutionality of controversial policies that have either been implemented or proposed from waterboarding to targeted assassination to indefinite incarceration at Guant namo Bay In addition this resource shows how political controversies over anti and counterterrorism strategies are spilling over into other areas of American life from debates about privacy rights government surveillance and anti Muslim actions and beliefs to arguments about whether U S firearms policies are a boon to terrorists

**Family Crimes Against the Elderly** Patricia J. Brownell, 2014-01-14 First Published in 1999 Family Crimes Against the Elderly A Study of Elder Abuse and the New York Police Department represents an important contribution to the available knowledge on elder abuse as a criminal justice issue While most studies of elder abuse to date have examined this social problem from a health mental health or social service perspective few have focused on it from the perspective of law enforcement

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