



# CIMA F3 Exam Surgery

## Past Paper Question – Q15

### HJK (5/11)

**45 mins**

It is currently May 20Y1.

HJK is a long established, family owned and run, IT consultancy company. The company has experienced rapid growth in recent years.

Recent financial history for HJK:

| Year ending<br>31 December | Profit for the year<br>after interest and tax<br>EUR million | Investment in<br>projects or capital<br>expenditure<br>EUR million | Dividend paid<br>EUR million |
|----------------------------|--------------------------------------------------------------|--------------------------------------------------------------------|------------------------------|
| 20X6                       | 6                                                            | -                                                                  | 3                            |
| 20X7                       | 7                                                            | 10                                                                 | 2                            |
| 20X8                       | 10                                                           | -                                                                  | 5                            |
| 20X9                       | 11                                                           | 15                                                                 | 2                            |
| 20Y0                       | 16                                                           | -                                                                  | 8                            |

In recent years, investment has been funded by cash held generated by the business but HJK now requires additional funds to finance significant expansion. The Directors have considered additional bank finance but their preference is for an initial public offering (IPO), that is, an offer for sale of shares to the public. However, the Directors are concerned about the implications of an IPO on the financial strategy of the company in the areas of dividend, financing and investment.

*Required:*

- (a) Evaluate the current dividend policy of HJK. **(6 marks)**
- (b) (i) Describe the process involved in an IPO. **(3 marks)**
- (ii) Advise on the potential risks with an IPO and what action can be taken to minimise such risks. **(4 marks)**
- (c) Discuss the concerns of the Directors regarding the possible implications of becoming a listed company on dividend, financing and investment strategies and the interrelationship between them. **(12 marks)**
- (Total = 25 marks)**

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**Sebastian Brünink**



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