

Checklist: Board Manual Materials

| General Materials | Agency Info |
|---|---|
| ☐ Welcome letter from the Board President and/or Executive Director | □ Org chart |
| Calendar of board meetings, major | □ Resume and bio of ED/CEO & key staff |
| events, important fiscal/compliance deadlines, etc. | ☐ Recent annual reports & newsletters |
| | ☐ Brochures & fact sheets |
| Board Service | ☐ Description of services, programs & clients served |
| ☐ Board member & officer job descriptions | |
| ☐ Board member contract | Legal & Compliance |
| ☐ Committee descriptions & responsibilities | □ Articles of Incorporation |
| List of current board members including contact info, affiliations, board office, committee & terms | □ IRS Tax ID (updated annually) |
| | ☐ Solicitation License (updated annually) |
| ☐ Minutes from board meetings & committee meetings | Certificate of liability insurance (updated annually) |
| ☐ Resources on governance & board service | Descriptions or copies of any significant contracts or cooperative working |
| Strategic Plan | agreements (MOAs, MOUs, etc.) |
| Any documents related to the organization's strategic plan | Descriptions of major grants/donations and related key tasks, deadlines, etc. |
| Any documents related to an ongoing initiative such as a capital campaign | Bylaws & Policies |
| | ☐ Bylaws & all board-approved policies |
| Fundraising | Conflict disclosure form, Confidentiality agreement, etc. |
| General fundraising expectations for the | agreement etc. |
| board (including give or get policy) | Other board-approved items such as a succession plan, resolutions, |
| Descriptions of major events including expectations for board members | emergency/safety protocols, etc. |
| ☐ Fundraising resources | Finance |
| Mission | Organization's annual budget |
| | ☐ Audited financial statements (past 3 yrs) |
| ☐ Basic info on the history of the sector | ☐ IRS Form 990s (past 3 yrs) |
| Resources relevant to the mission and the organization's work | ☐ Most recent IRS quarterly tax report |

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Lei Huang

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