Performance Review and Plan Document

Considerations for Managers/Reviewers

Before the meeting...

Ensure ongoing dialogue takes place throughout the performance management cycle to ensure there are no surprises for the employee during the meeting. Take time to understand why performance is successful, or why it may need development, including feedback from others if appropriate. Document and address these items as they come up so you are able to back up feedback using specific examples.
 Inform the employee about the upcoming performance development meeting well in advance; ensure a minimum of one hour of uninterrupted time is booked for the meeting.
 Review their last performance management documents, including goals and objectives.
 Give the employee the self assessment document to complete two weeks before the review date and have them return it to you one week prior to the review date.
 Ensure a current job description is available and give a copy of it to the employee with the self-assessment. Give the employee a copy of the department vision/mission statement (where available).
 If there are significant concerns with regards to performance, please ensure you contact your HR Advisor prior to holding the review meeting.

During the meeting...

support the employee.

Reserve a quiet (no interruptions), private space and ensure the employee feels comfortable.
 Ensure you take time to incorporate the employee's remarks into the conversation in order to facilitate open discussion from both points of view during the review meeting.
 Go through the document with the employee using it as a conversation guide to ensure feedback is given in the numerous competency areas.
 Discuss completion of goals, achievements, incomplete goals from the past review period, roadblocks that may exist, future development opportunities etc.
 Set new measurable goals and objectives for the upcoming year. Ensure goals are agreed upon and expectations are understood.

Some tips for providing constructive feedback to employees...

□ Focus on specific rather than general work behaviours – general statements can be vague and provide little useful information, especially if you are attempting to correct a problem.
 □ Keep comments impersonal and job related
 □ Support the feedback with examples – it helps the employee to identify specific behaviours.
 □ Let the employee speak – they may have valuable insight into the challenges they face. You should also be open to feedback, as you may have to adjust your management style to

Office Manager Performance Review Sample

L Cohen

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Saunders Medical Office Management Alice Anne Andress, 2013-08-09 With proven techniques and professional insight this one of a kind resource is your complete guide to ensuring both effective patient care and sound business practices in the medical facility From the front office to financial management each detailed chapter addresses the interpersonal and administrative concerns you ll face in the management of a medical office accompanied by realistic forms letters and procedural policies that help you prepare for on the job success This new edition keeps you up to date on emerging developments in billing and coding documentation ethical and legal issues and technological advances to help you keep your medical office at the forefront of the competitive health care field Manager's Alert boxes detail measures to help you avoid complications and prevent potential emergencies From the Expert's Notebook boxes help you build daily decision making skills with helpful tips suggestions and insights drawn from real world practice Exercises at the end of each chapter reinforce concepts and help you assess your understanding Detailed appendices provide fast easy access to commonly used abbreviations and symbols Medicare information helpful websites and answers to the end of chapter exercises as well as a sample procedure and policy manual to quide you in developing your own practices Written Communication chapter helps you ensure proper communication and documentation in the health care facility Updated content in the Medical Record chapter familiarizes you with the latest information on the electronic medical record The updated Billing Coding and Collections chapter keeps you up to date with the latest coding and insurance forms CMS 1500 Coverage of current legal and ethical issues and emerging technology in the medical office keep you apprised of recent developments The Nonprofit Manager's Resource Directory Ronald A. Landskroner, 2002-04-30 A newly revised and updated edition of the ultimate resource for nonprofit managers If you re a nonprofit manager you probably spend a good deal of your time tracking down hard to find answers to complicated questions The Nonprofit Manager's Resource Directory Second Edition provides instant answers to all your questions concerning nonprofit oriented product and service providers Internet sites funding sources publications support and advocacy groups and much more If you need help finding volunteers understanding new legislation or writing grant proposals help has arrived This new updated edition features expanded coverage of important issues and even more answers to all your nonprofit questions Revised to keep vital information up to the minute The Nonprofit Manager s Resource Directory Second Edition Contains more than 2 000 detailed listings of both nonprofit and for profit resources products and services Supplies complete details on everything from assistance and support groups to software vendors and Internet servers management consultants to list marketers Provides information on all kinds of free and low cost products available to nonprofits Features an entirely new section on international issues Plus 10 bonus sections available only on CD ROM The Nonprofit Manager's Resource Directory Second Edition has the information you need to keep your nonprofit alive and well in these challenging times Topics include Accountability and Ethics Assessment and Evaluation Financial

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empowering building trust communicating effectively coaching motivating and using participative management techniques **Employment Security Review**, 1949 Cases in Organizational Behavior Gerard Seijts, 2006 Cases in Organizational Behavior has been designed to help readers develop an understanding of and appreciation for the various challenges dilemmas and constraints that decision makers face in real organizational settings. The cases are made up of actual events and address globalization managing a diverse workforce motivation and leadership Together these cases provide students with the opportunity to practice and hone analytical skills decision making skills application skills planning AUDIOLOGY, 3-Volume Set Ross J. Roeser, Michael Valente, Holly skills and oral communication skills Hosford-Dunn, 2011-01-01 Order the AUDIOLOGY 3 Volume Set and save 49 90 Now updated for a Second Edition Designed as the complete reference for practitioners in the 21st century these three books not only include foundation building sections in anatomy physiology diagnosis treatment and practice management but also cover such cutting edge topics as otoacoustic emissions functional brain imaging genetic components neonatal screening pharmacology infection control and much more It is the only current audiology text to address pressing issues of practice management with checklists for the growing number of specialists moving into private practice Highlights of this outstanding work include Incisive coverage of otoacoustic emissions radiology brain imaging and pharmacology Each volume comes complete with sections on principles applications and future directions. The first comprehensive treatment in an audiology textbook of business and practice management issues for hearing health professionals Pearls pitfalls special considerations and controversial issues emphasize key points and clarify important information For comprehensive coverage of everything today's audiologist needs to know these books are unparalleled Practicing audiologists will turn to them often in daily practice and look to them for tips on how to make their practice more efficient The audiology graduate student will rely on these books for thorough state of the art information Employee Engagement For Dummies Bob Kelleher, 2013-12-24 The easy way to boost employee engagement Today more than ever companies and leaders need a road map to help them boost employee engagement levels Employee Engagement For Dummies helps employers implement the necessary plans to create and sustain an engaging culture allowing them to attract and retain the best people while boosting their productivity and creativity Employee Engagement For Dummies helps you foster employee engagement a concept that furthers an organization s interests through ensuring that employees remain involved in committed to and fulfilled by their work It covers practical steps to boost employee engagement with your company or team how to engage different generations of employees the keys to reduce voluntary employee turnover practical tools to help retain and engage your employees processes that will boost employee retention and productivity hiring the best fits from the start and much more Helps you recognize and understand the impact of positive employee engagement Helps you attract and retain the best employees Employee Engagement For Dummies is for business leaders at all levels who are looking to better engage their employees and increase morale and productivity An

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Department of Education George A. Scott, 2011-06

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