

# Checklist: Board Manual Materials

| General Materials   | Agency Info   |
|---|---|
| ☐ Welcome letter from the Board President and/or Executive Director                                 | □ Org chart   |
| Calendar of board meetings, major   | □ Resume and bio of ED/CEO & key staff  |
| events, important fiscal/compliance deadlines, etc.   | ☐ Recent annual reports & newsletters   |
|   | ☐ Brochures & fact sheets   |
| Board Service   | ☐ Description of services, programs & clients served  |
| ☐ Board member & officer job descriptions   |   |
| ☐ Board member contract   | Legal & Compliance  |
| ☐ Committee descriptions & responsibilities   | □ Articles of Incorporation   |
| List of current board members including contact info, affiliations, board office, committee & terms | □ IRS Tax ID (updated annually)   |
|   | ☐ Solicitation License (updated annually)   |
| ☐ Minutes from board meetings & committee meetings  | <ul> <li>Certificate of liability insurance (updated annually)</li> </ul>                             |
| ☐ Resources on governance & board service   | Descriptions or copies of any significant contracts or cooperative working                            |
| Strategic Plan  | agreements (MOAs, MOUs, etc.)   |
| Any documents related to the organization's strategic plan  | <ul> <li>Descriptions of major grants/donations<br/>and related key tasks, deadlines, etc.</li> </ul> |
| Any documents related to an ongoing initiative such as a capital campaign                           | Bylaws & Policies   |
|   | ☐ Bylaws & all board-approved policies  |
| Fundraising   | Conflict disclosure form, Confidentiality agreement, etc.   |
| General fundraising expectations for the  | agreement etc.  |
| board (including give or get policy)  | <ul> <li>Other board-approved items such as a<br/>succession plan, resolutions,</li> </ul>            |
| Descriptions of major events including expectations for board members                               | emergency/safety protocols, etc.  |
| ☐ Fundraising resources   | Finance   |
| Mission   | Organization's annual budget  |
|   | ☐ Audited financial statements (past 3 yrs)   |
| ☐ Basic info on the history of the sector   | ☐ IRS Form 990s (past 3 yrs)  |
| Resources relevant to the mission and the<br>organization's work                                    | ☐ Most recent IRS quarterly tax report  |

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