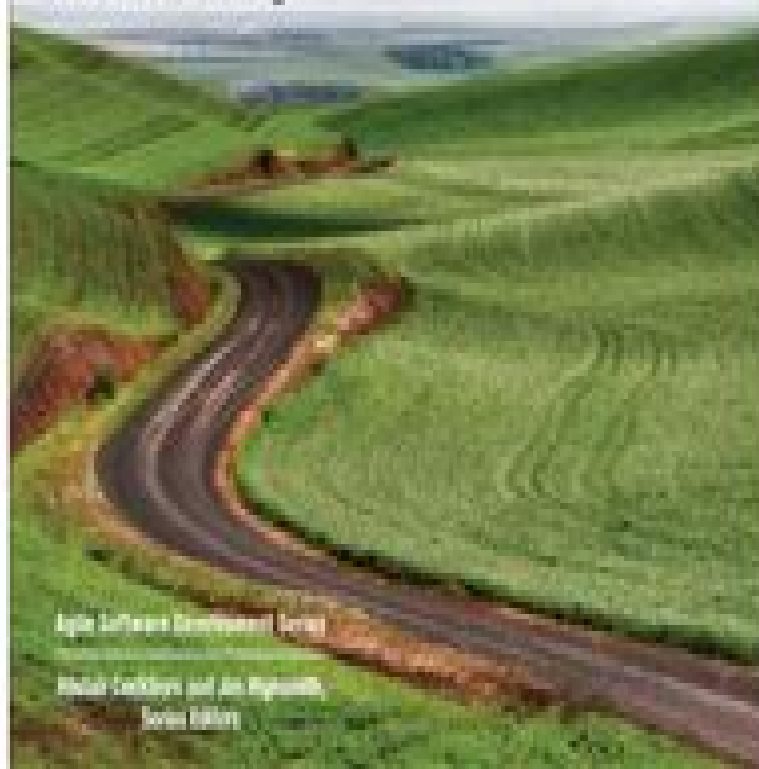




The Scrum Field Guide

Practical Advice for Your First Year

Mitch Lacey



Agile Software Development Series

Richard Cookley and Jim Highsmith
Series Editors

Scrum Field Guide

Michal Rosen-Zvi



Scrum Field Guide:

The Scrum Field Guide Mitch Lacey, 2015-12-22 Thousands of organizations are adopting Scrum to transform the way they execute complex projects in software and beyond This guide will give you the skills and confidence needed to deploy Scrum resulting in high performing teams and satisfied customers Drawing on years of hands on experience helping companies succeed Certified Scrum Trainer CST Mitch Lacey helps you overcome the major challenges of Scrum adoption and the deeper issues that emerge later Extensively revised to reflect improved Scrum practices and tools this edition adds an all new section of tips from the field Lacey covers many new topics including immersive interviewing collaborative estimation and deepening business alignment In 35 engaging chapters you ll learn how to build support and maximize value across your company Now part of the renowned Mike Cohn Signature Series on agile development this pragmatic guide addresses everything from establishing roles and priorities to determining team velocity setting sprint length and conducting customer reviews Coverage includes Bringing teams and new team members on board Creating a workable definition of done Planning for short term wins and removing impediments to success Balancing predictability and adaptability in release planning Running productive daily scrums Fixing failing sprints Accurately costing projects and measuring the value they deliver Managing risks in dynamic Scrum projects Prioritizing and estimating backlogs Working with distributed and offshore teams Institutionalizing improvements and extending agility throughout the organization Packed with real world examples straight from Lacey s experience this book will be invaluable to anyone transitioning to Scrum seeking to improve their early results or trying to get back on track

[The Scrum Field Guide](#) Mitch Lacey, 2012-03-12 Thousands of IT professionals are being asked to make Scrum succeed in their organizations including many who weren t involved in the decision to adopt it If you re one of them The Scrum Field Guide will give you skills and confidence to adopt Scrum more rapidly more successfully and with far less pain and fear Long time Scrum practitioner Mitch Lacey identifies major challenges associated with early stage Scrum adoption as well as deeper issues that emerge after companies have adopted Scrum and describes how other organizations have overcome them You ll learn how to gain quick wins that build support and then use the flexibility of Scrum to maximize value creation across the entire process In 30 brief engaging chapters Lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews Along the way he explains why Scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn t be modified Coverage includes Getting teams on board and bringing new team members aboard after you ve started Creating a definition of done for the team and organization Implementing the strong technical practices that are indispensable for agile success Balancing predictability and adaptability in release planning Keeping defects in check Running productive daily standup meetings Keeping people engaged with pair programming Managing culture clashes on Scrum teams Performing emergency procedures to get sprints back on track

Establishing a pace your team can truly sustain Accurately costing projects and measuring the value they deliver Documenting Scrum projects effectively Prioritizing and estimating large backlogs Integrating outsourced and offshored components Packed with real world examples from Lacey s own experience this book is invaluable to everyone transitioning to agile developers architects testers managers and project owners alike **The Scrum Master Guidebook** CHANDAN LAL PATARY,2019-12-07 Choose to be a Master Scrum Master Prepared to establish yourself fit for 21st centuries Digital Transformation it is a business essential This Guidebook has emphasized the pragmatic challenges a Scrum Master comes across during software solution development and how Scrum Master can fortify themselves to surmount all these challenges This Guidebook consists of seven distinct areas like Communication Creativity Companionability Competent Team formation Change agents Charismatic leadership and Catalyst These seven pillars are seven elements of the Seven Chakra Model 7C chakras empowers scrum masters to obtain individual agility If these Seven chakras are not purified or malfunctions we develop into disordered or function inadequately As an Organization is not a machine it is an Organism Scrum Masters have to take care of these Seven elements by learning about them and strengthening these elements so that the Individuals does not get affected much by external challenges The author has emphasized many challenging use cases thought provoking questions for the readers to reflect on and take action and has cited many case studies in this book to make the volume pragmatic for the reader The author had shared many theoretical concepts for the reader to work out further research and enhance learning in those areas so that the reader can become fit for Master Scrum Master **Advances in Manufacturing IV** Bartosz Gapiński,Olaf Cizak,Vitalii Ivanov,Jose Mendes Machado,2024-03-27 The book covers timely topics in mechanical engineering with a special attention to advances in machine design product assembly technological aspects of production mechatronics and production maintenance Gathering peer review contributions to the 8th International Scientific Technical Conference MANUFACTURING 2024 held on May 14 16 2024 in Poznan Poland it reports on cutting edge research and methods fostering design processes optimization of industrial processes such as welding and molding and machining with an emphasis on sustainable solutions All in all this book offers a timely guide for researchers and professionals in mechanical engineering and manufacturing yet it is also intended to foster communication and cooperation between universities and industrial partners **The Great ScrumMaster** Zuzana Sochova,2016-12-28 This is the eBook of the printed book and may not include any media website access codes or print supplements that may come packaged with the bound book The Fast Focused Practical Guide to Excellence with Scrum The Great ScrumMaster ScrumMasterWay is your complete guide to becoming an exceptionally effective ScrumMaster and using Scrum to dramatically improve team and organizational performance Easy to digest and highly visual you can read it in a weekend and use it for an entire career Drawing on 15 years of pioneering experience implementing Agile and Scrum and helping others do so Zuzana ochov guides you step by step through all key facets of success as a ScrumMaster in any context ochov reviews the ScrumMaster s

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Open Source Systems Francis Bordeleau,Alberto Sillitti,Paulo Meirelles,Valentina Lenarduzzi,2019-05-22 This open access book constitutes the refereed proceedings of the 15th IFIP WG 2.13 International Conference on Open Source Systems OSS 2019 held in Montreal Quebec Canada in May 2019 The 10 revised full papers and 5 short papers presented were carefully reviewed and selected from 35 submissions The papers cover a wide range of topics in the field of free libre open source software FLOSS and are organized in the following thematic sections mining OSS data organizational aspects of FLOSS projects FLOSS adoption FLOSS cost and licenses and FLOSS education and training **ECGBL 2021 15th European Conference on Game-Based Learning** Panagiotis Fotaris,Cate Grundy,Marcus Winter,2021-09-23 *DevOps for Developers* Michael Hüttermann,2012-10-24 DevOps for Developers delivers a practical thorough introduction to approaches processes and tools to foster collaboration between software development and operations Efforts of Agile software development often end at the transition phase from development to operations This book covers the delivery of software this means the last mile with lean practices for shipping the software to production and making it available to the end users together with the integration of operations with earlier project phases elaboration construction transition DevOps for Developers describes how to streamline the software delivery process and improve the cycle time that is the time from inception to delivery It will enable you to deliver software faster in better quality and more aligned with individual requirements and basic conditions And above all work that is aligned with the DevOps approach makes even more fun Provides patterns and toolchains to integrate software development and operations Delivers an one stop shop for kick starting with DevOps Provides guidance how to streamline the software delivery process **Lean Enterprise** Jez Humble,Joanne Molesky,Barry O'Reilly,2020-07-20 How well does your organization respond to changing market conditions customer needs and emerging technologies when building software based products This practical guide presents Lean and Agile principles and patterns to help you move fast at scale and demonstrates why and how to apply these paradigms throughout your organization rather than with just one department or team Through case studies you ll learn how successful enterprises have rethought everything from governance and financial management to systems architecture and organizational culture in the pursuit of radically improved performance Discover how Lean focuses on people and teamwork at every level in contrast to traditional management practices Approach problem solving experimentally by exploring solutions testing assumptions and getting feedback from real users Lead and manage large scale programs in a way that empowers employees increases the speed and quality of delivery and lowers costs Learn how to implement ideas from the DevOps and Lean Startup movements even in complex regulated environments *Agile for Everybody* Matt LeMay,2018-10-10 The Agile movement provides real actionable answers to the question that keeps many company leaders awake at night How do we stay successful in a fast changing and unpredictable world Agile has already transformed how modern companies build and deliver software This practical book demonstrates how entire organizations from product

managers and engineers to marketers and executives can put Agile to work Author Matt LeMay explains Agile in clear jargon free terms and provides concrete and actionable steps to help any team put its values and principles into practice Examples from a wide variety of organizations including small nonprofits and global financial enterprises bring to life the on the ground realities of Agile across industries and functions Understand exactly what Agile is and why it matters Use Agile to address your organization s specific needs and goals Take customer centrality from theory into practice Stop wasting time in report and critique meetings and start making better decisions Create a harmonious cycle of learning collaborating and delivering Learn from Agile experts at companies like IBM Spotify and Coca Cola *Advances in Enterprise Engineering XV* David Aveiro,Henderik A. Proper,Sérgio Guerreiro,Marne de Vries,2022-07-16 This book constitutes the proceedings of the 11th Enterprise Engineering Working Conference EEWC 2021 which was held online on November 12 2021 and December 16 17 2021 EEWC aims at addressing the challenges that modern and complex enterprises are facing in a rapidly changing world The participants of the working conference share a belief that dealing with these challenges requires rigorous and scientific solutions focusing on the design and engineering of enterprises The goal of EEWC is to stimulate interaction between the different stakeholders scientists as well as practitioners interested in making Enterprise Engineering a reality The 5 full papers and 3 short papers presented in this volume were carefully reviewed and selected from 16 submissions The volume also contains 2 keynote papers **Designing Usable Apps** Kevin Matz,2013-10-06 Discover how to create software products your customers will love In today s competitive software market to attract and retain users and customers software products and websites need attractive eye catching interfaces and they must provide frustration free user experiences Whether you re designing a mobile tablet desktop or web based software application Designing Usable Apps will teach you the principles you need to know and the tried and tested techniques you ll want to use to make your product easy to learn and fun to use Designing Usable Apps is a compact practical guide to the key ideas principles and practices of User Experience design and usability evaluation Read this book and you will Discover the fundamental psychological principles behind how people use computing devices and software Learn techniques for discovering the needs and characteristics of your users Become familiar with the recommended techniques and project processes both for agile and traditional teams that will help ensure usability is built in to your product throughout the software development lifecycle Understand techniques for creating effective prototypes and lightweight software design specifications Grasp the key processes and techniques for evaluating and testing the usability of software designs prototypes and products Recognize what problems cause user frustration and dissatisfaction so you can identify and correct usability issues *Improving Agile Retrospectives* Marc Loeffler,2017-12-11 Agile retrospectives help you get to the root of your real problems so you can solve them quickly and effectively They re the cornerstone of a successful continuous improvement process and one of your best tools for triggering positive cultural change In Improving Agile Retrospectives leading agile coach trainer Marc Loeffler combines practical

guidance proven practices and innovative approaches for maximizing the value of retrospectives for your team and your entire organization You can apply his powerful techniques in any project agile or otherwise These techniques offer exceptional value wherever continuous improvement is needed from lessons learned workshops in traditional project management to enterprise wide change management Loeffler s detailed results focused examples help you recognize and overcome common pitfalls adapt retrospectives to your unique needs and consistently achieve tangible results Throughout he integrates breakthrough concepts such as using experimentation and learning from system thinking He presents small ideas that make a big difference because they re deeply grounded in real experience Learn from failures and successes and make good things even better Master facilitation techniques that help you achieve your goals and have fun doing it Prepare your retrospective so it runs smoothly Practice techniques for generating actionable insights Keep your retrospectives fresh and interesting Perform retrospectives that address the entire system not just your team Focus on your better future with solution focused retrospectives Learn how to avoid typical pitfalls when facilitating retrospectives Lead retrospectives across multiple distributed teams Use retrospectives to support large scale change

Agile Game Development Clinton Keith,2020-07-02 The definitive guide to more effective and personally fulfilling game development with Agile Methods now revamped to reflect ten more years of experience and improvements Game development is in crisis facing bloated budgets impossible schedules unmanageable complexity and death march overtime It s no wonder so many development studios are struggling to survive Fortunately there is a solution Agile and Lean methods have revolutionized development in the game development industry In Agile Game Development long time game developer and consultant Clinton Keith shows exactly how these methods have been successfully applied to the unique challenges of modern game development Clint has spent more than 25 years developing games and training and coaching hundreds of game development teams Drawing on this unparalleled expertise he shows how teams can use the practices of Scrum and Kanban customized to game development to deliver games more efficiently rapidly and cost effectively craft games that offer more entertainment value and make life more fulfilling for development teams at the same time Contains several new chapters on live games leadership and coaching including an all new section on Agile for large teams of up to 1000 developers Updates to all chapters to reflect a decade of experience with more than 200 studios Now covering Kanban and other Agile approaches alongside Scrum Understanding Agile goals roles and practices in the context of game development Discovering how Agile benefits every specialty in game development from art to QA Communicating and planning your game s vision features and progress Game developers and leaders are recognizing the modern challenges of gaming Game development organizations need a far better way to work Agile Game Development gives them that and brings the profitability creativity and fun back to game development

Driving Value with Sprint Goals Maarten Dalmijn,2023-07-24 Leverage Sprint Goals to Supercharge Teamwork and Build Winning Products There are many books on Scrum and how to do Scrum the right way This isn t one of those books

Driving Value with Sprint Goals will teach you how to deliver exceptional value To build great products all teams and participants must align behind clear goals that deliver real value outcomes not just more features output Sprint Goals are your most powerful tool for achieving this alignment but many teams avoid misuse or struggle with them Maarten Dalmijn guides you through defining creating and executing on Sprint Goals that deliver outstanding value to customers and the business This concise guide is packed with strategies and concepts for building high performing teams that accelerate the delivery of value As you reconsider critical Scrum and product management processes through the lens of the Sprint Goal you can transform your entire organization from being low value feature factories to delivering high value outcomes Understand how making plans doesn't start with planning but with intent Use humble planning together with intent to deal with surprises as you discover and learn what's necessary while you do the work Establish a laser like focus on driving the outputs that lead to the most valuable outcomes Learn how to use Sprint Goals throughout the Sprint at Sprint Planning Daily Scrum Sprint Review Sprint Retrospective and for the ongoing work of building high performing teams Learn what happens when Sprint Goals are absent or misapplied and how to avoid those pitfalls Driving Value with Sprint Goals will reshape the way you think about delivering value by offering a fresh and cohesive perspective invaluable to every Product Owner Product Manager Scrum Master Agile Coach and tech executive Maarten masterfully bridges the gap between Scrum and product management If you want to create products that truly make a difference you need to read this book Pawel Huryn Author Product Coach Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details [Product Management in Practice](#) Matt LeMay,2022-05-16 Product management has become a critical function for modern organizations from small startups to corporate enterprises And yet the day to day work of product management remains largely misunderstood In theory product managers are high flying visionaries who build products that people love In practice they're hard working facilitators who bring clarity and focus to their teams In this thoroughly revised and expanded edition Matt LeMay provides real world guidance for current and aspiring product managers Updated for the era of remote and hybrid work this book provides actionable answers to product management's most persistent and confounding questions starting with What exactly am I supposed to do all day With this book you'll learn What the day to day work of product management entails and how to excel at it Why no job title or description will resolve the ambiguity of your role How to bridge the false dichotomy between strategy and execution Why the temptation to focus on decks and documentation can be bad for your team and for you How to prioritize your time and pick your battles **Lean Project Management - How to Apply Lean Thinking to Project Management** Rainer Erne,2022-01-29 This book shows how the principles of Lean Management can be applied to project management and how some typical problems of project management can be solved by this The author first provides a theoretical description of what project management is about and explains its tasks and methods as well as its limitations He also describes how the Lean idea came about and derives five

principles from it that can also be applied to project management Along these principles the author then elaborates typical current challenges of project management and shows how these challenges can be tackled through Lean Project Management In doing so he does not stop at the level of principles but describes specific tasks and tools that are useful especially for experienced practitioners of project management This book is a translation of the original German 1st edition Lean Project Management Wie man den Lean Gedanken im Projektmanagement einsetzen kann by Rainer Erne published by Springer Fachmedien Wiesbaden GmbH part of Springer Nature in 2019 The translation was done with the help of artificial intelligence machine translation by the service DeepL com A subsequent human revision was done primarily in terms of content so that the book will read stylistically differently from a conventional translation Springer Nature works continuously to further the development of tools for the production of books and on the related technologies to support the authors

Encyclopedia of Information Science and Technology, Third Edition Khosrow-Pour, D.B.A., Mehdi, 2014-07-31 This 10 volume compilation of authoritative research based articles contributed by thousands of researchers and experts from all over the world emphasized modern issues and the presentation of potential opportunities prospective solutions and future directions in the field of information science and technology Provided by publisher Scrum Framework Shante Grippi, 2021-08-13 Scrum is a framework within which people can address complex adaptive problems while productively and creatively delivering products of the highest possible value Scrum is a lightweight framework that helps people teams and organizations generate value through adaptive solutions for complex problems In this book you can learn how to alter the way your business operates and make it a competitive prospect once more with chapters that include The principles and qualities of Scrum How Scrum reacts to changes The properties of a good Scrum and the people you will need Phases processes and methodology Fundamental Scrum Master skills The difference between a Project Manager and a Scrum Master And much more

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