

**Minutes of a Meeting of the Board of Governors  
held at 4pm on Thursday, 22 November 2012  
in 1B33, Technopark, London SE1**

**Present**

David Longbottom	Chairman
Prof Martin Earwicker	Vice Chancellor and Chief Executive
Barbara Ahland	
Steve Balmont	
Douglas Denham St Pinnock	
Ken Dytor	
Sir David Melville	
Anne Montgomery	
Diana Parker	
Prof Shushma Patel	
Prof Jon Warwick	

**External Auditor**

David Barnes, Grant Thornton (*for minutes 29-42*)

**In attendance**

Dr Phil Cardew	Pro Vice Chancellor (Academic)
Richard Flatman	Executive Director of Finance
Beverley Jullien	Pro Vice Chancellor (External)
James Stevenson	University Secretary and Clerk to the Board of Governors
Michael Broadway	Governance Officer

**Welcome and apologies**

1. Apologies had been received from Dame Sarah Mullally, Anisa Ali, Janet Cattini, Andrew Owen and James Smith.
2. The Board welcomed Barbara Ahland, student governor elected by the Student Council and Professor Patel, staff governor nominated by the Academic Board to their first Board meeting.

**Declaration of Interests**

3. The staff governors and the Chairman, due to his marriage to an employee, declared an interest in the item in the Vice Chancellor's report on pay award (minute 18 below).

# Sample Board Meeting Minutes Uk

**Peter Martland**



## **Sample Board Meeting Minutes Uk:**

The book delves into Sample Board Meeting Minutes Uk. Sample Board Meeting Minutes Uk is a vital topic that must be grasped by everyone, ranging from students and scholars to the general public. This book will furnish comprehensive and in-depth insights into Sample Board Meeting Minutes Uk, encompassing both the fundamentals and more intricate discussions.

1. This book is structured into several chapters, namely:
    - Chapter 1: Introduction to Sample Board Meeting Minutes Uk
    - Chapter 2: Essential Elements of Sample Board Meeting Minutes Uk
    - Chapter 3: Sample Board Meeting Minutes Uk in Everyday Life
    - Chapter 4: Sample Board Meeting Minutes Uk in Specific Contexts
    - Chapter 5: Conclusion
  2. In chapter 1, this book will provide an overview of Sample Board Meeting Minutes Uk. This chapter will explore what Sample Board Meeting Minutes Uk is, why Sample Board Meeting Minutes Uk is vital, and how to effectively learn about Sample Board Meeting Minutes Uk.
  3. In chapter 2, the author will delve into the foundational concepts of Sample Board Meeting Minutes Uk. This chapter will elucidate the essential principles that must be understood to grasp Sample Board Meeting Minutes Uk in its entirety.
  4. In chapter 3, this book will examine the practical applications of Sample Board Meeting Minutes Uk in daily life. This chapter will showcase real-world examples of how Sample Board Meeting Minutes Uk can be effectively utilized in everyday scenarios.
  5. In chapter 4, this book will scrutinize the relevance of Sample Board Meeting Minutes Uk in specific contexts. This chapter will explore how Sample Board Meeting Minutes Uk is applied in specialized fields, such as education, business, and technology.
  6. In chapter 5, the author will draw a conclusion about Sample Board Meeting Minutes Uk. This chapter will summarize the key points that have been discussed throughout the book.
- The book is crafted in an easy-to-understand language and is complemented by engaging illustrations. This book is highly recommended for anyone seeking to gain a comprehensive understanding of Sample Board Meeting Minutes Uk.

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