

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF NIGERIA
PROFESSIONAL LEVEL EXAMINATION - NOVEMBER 2014
STRATEGIC FINANCIAL MANAGEMENT

Time Allowed: 3 hours

SECTION A

COMPULSORY QUESTION

(30 Marks)

QUESTION 1

AK Plc is a company listed on the Nigerian Stock Exchange. It is involved in property development and sales. The company currently imports more than 60% of its cement requirements. At a recent meeting of the board of directors, a decision was taken to establish a division for the production of cement in Ore, Ondo State. If the division is set up and the cement production goes ahead, output from the division will be sold to AK Plc. and external customers at market price. For planning purposes, it has been decided that the financial viability of the project over the next five years should be determined.

The sum of ₦2 billion will be required. The sum of ₦500 million will be spent to acquire an existing factory considered suitable for the project. The balance of ₦1.5 billion will be applied for the procurement and installation of essential plant and equipment. Tax allowance can be claimed on plant and equipment at a uniform amount over 5 years with NIL scrap value.

A total of ₦20million has been spent on various surveys (market, technical, financial, etc.) to date out of which ₦10million has been paid. The balance of ₦10million is due for payment at the end of year 1.

Production of cement for the next five years is projected as follows:

Year	Bags
1	500,000
2	600,000
3	650,000
4	800,000
5	700,000

A bag of cement sells currently for ₦2,000 in the open market. This price is expected to increase at the rate of 5% per annum. Variable cost is now per bag. This will increase at 4% per annum. Fixed overhead costs will be ₦50 million at current prices but will rise by 8% per annum. Apportioned head office charges of ₦25million at current prices will rise by 10% per annum. Fifty per cent (50%) of the total initial outlay of ₦2billion is to be funded with a loan from a Federal Government

Pilot Q A For Ican Nov 2014

SJ Ball



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Pilot Q A For Ican Nov 2014: Bestsellers in 2023 The year 2023 has witnessed a noteworthy surge in literary brilliance, with numerous captivating novels captivating the hearts of readers worldwide. Lets delve into the realm of bestselling books, exploring the fascinating narratives that have captivated audiences this year. Pilot Q A For Ican Nov 2014 : Colleen Hoover's "It Ends with Us" This poignant tale of love, loss, and resilience has captivated readers with its raw and emotional exploration of domestic abuse. Hoover masterfully weaves a story of hope and healing, reminding us that even in the darkest of times, the human spirit can succeed. Uncover the Best : Taylor Jenkins Reids "The Seven Husbands of Evelyn Hugo" This intriguing historical fiction novel unravels the life of Evelyn Hugo, a Hollywood icon who defies expectations and societal norms to pursue her dreams. Reids compelling storytelling and compelling characters transport readers to a bygone era, immersing them in a world of glamour, ambition, and self-discovery. Pilot Q A For Ican Nov 2014 : Delia Owens "Where the Crawdads Sing" This mesmerizing coming-of-age story follows Kya Clark, a young woman who grows up alone in the marshes of North Carolina. Owens crafts a tale of resilience, survival, and the transformative power of nature, entrancing readers with its evocative prose and mesmerizing setting. These top-selling novels represent just a fraction of the literary treasures that have emerged in 2023. Whether you seek tales of romance, adventure, or personal growth, the world of literature offers an abundance of engaging stories waiting to be discovered. The novel begins with Richard Papen, a bright but troubled young man, arriving at Hampden College. Richard is immediately drawn to the group of students who call themselves the Classics Club. The club is led by Henry Winter, a brilliant and charismatic young man. Henry is obsessed with Greek mythology and philosophy, and he quickly draws Richard into his world. The other members of the Classics Club are equally as fascinating. Bunny Corcoran is a wealthy and spoiled young man who is always looking for a good time. Charles Tavis is a quiet and reserved young man who is deeply in love with Henry. Camilla Macaulay is a beautiful and intelligent young woman who is drawn to the power and danger of the Classics Club. The students are all deeply in love with Morrow, and they are willing to do anything to please him. Morrow is a complex and mysterious figure, and he seems to be manipulating the students for his own purposes. As the students become more involved with Morrow, they begin to commit increasingly dangerous acts. The Secret History is a masterful and thrilling novel that will keep you wondering until the very end. The novel is a cautionary tale about the dangers of obsession and the power of evil.

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