

# Chapter 3

## Reasons for public sector failure

### Introduction

- Public sector failure occurs when the economy and the country's resources are managed in such a way that the welfare of the people is not improved and the delivery of services is ineffective and inefficient.

### Management Failure

- Government departments are poorly managed due to bureaucracy, lack of leadership, training and experience.
- These departments are not expected to maximise profits. They receive budget allocations based on estimated costs and needs.
- Factors can result in budget allocations not being spent-resources are wasted.
- This is linked to efficiency as a problem of public sector provisioning.

### Agency (accountability)

- Successful public production relies on long-term accountability.
- Accountability is the duty of an individual or organisation to explain their decisions and actions and accept responsibility for their behaviour.
- Lack of accountability leads to inefficiency, corruption and poor service delivery.

### Lack of motivation

- Workers rarely receive incentives for successful service delivery.
- There is little stipulation for service quality and quantity, no measurement of effectiveness or productivity and few rewards or penalties.
- The provider only monitors inputs and compliance with processes and procedures.
- This links to typical problems experienced through public sector provisioning of efficiency and assessing needs.

### Behaviour of politicians

- Those who aim to be re-elected and who pursue vote-maximising strategies to secure or retain their political offices.
- Such politicians have a short-term horizon which is limited to the date of the next election.
- This means that they promote policies and spend money on projects as long as they can get votes in return.
- This may be linked to accountability and efficiency as problems of public provisioning.

### Bureaucracy

- When rules and procedures are inflexible and complex, we are dealing with problems of bureaucracy.
- As a result, policies take too long to be implemented or are not implemented successfully.
- Those who try to maximise their income, status, power or prestige (bureaucrats) are empathic and insensitive to the needs of the public.

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