

Personal Leadership Development Plan

The first few pages of Discover Your True North are a preface describing the remarkable legacy of Warren Bennis. It is said that as one of the great pioneers of the field of leadership he rejected the notion that leaders are born with certain traits. In that keeping he wrote "The most dangerous leadership myth is that leaders are born—that there is a genetic factor to leadership. This myth asserts that people simply either have certain charismatic qualities or not. That's nonsense; in fact, the opposite is true. Leaders are made rather than born." This quote recognizes the ever-evolving nature of leadership and the realization that certain qualities may be developed over time.

These ever-famous words by Warren Bennis are ones which I have a great connection with. My leadership style and philosophy is one that is deeply rooted in my life experience. Parts from my observations, other from my victories, and more often than not some of the strongest lessons have been learned in defeat. The way one handles failure and adversity I believe is infinitely more telling than how he or she handles success. I view my leadership plan, very much like I view my life, as a continuous journey. One without a particular end point and perhaps without a definitive beginning. Leaders who are truly effective are ones who continuously refine and redefine their mission, themselves, and their organization to meet a continuously changing and ever complex organizational environment.

It is no longer enough for a leader to merely pick a direction for an organization and hope that the employees tasked with carrying out that vision simply follow blindly. Effective leadership is much more complex than that. An effective leader helps his employees (or anyone he is tasked with leading for that matter) find not only the best in themselves but also in the group as a whole. They pull out individual strengths and turn them towards the betterment of the organization. Further, they are examples of the type of behaviors that they wish to see from others.

Because I am currently a student, my leadership style and my approach to leadership is very different than it has been in the past. Leading within a university, especially from a student prospective can be both challenging and rewarding. Each day I am presented with a number of different approaches to conflict, and each person has their own agenda. When working with individuals as part of any group, I am ultimately responsible for everyone and every product developed. The "buck" does stop with me, and ultimately it is myself that is held accountable of the actions of the group.

Knowing my own limitations however, especially when it comes to making decisions has been a personally journey for me over the last few years. Knowing when to ask for help, and further, knowing when you don't possess all the answers is key to being successful as a leader. No organization, no manager, no leader has all

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Question Bank & Practice Papers Disha Experts,2019-09-25 **Follower-Centered Perspectives on Leadership** Mary Uhl-Bien,Raj Pillai,Michelle C. Bligh,2009-03-01 The majority of leadership theories and studies have tended to emphasize the personal background personality traits perceptions and actions of leaders From this perspective the followers have been viewed as recipients or moderators of the leader s influence and as vehicles for the actualization of the leader s vision mission or goals One of the major challengers of this dominant view was the late James R Meindl As an alternative to the leader centric perspective on leadership Meindl offered a follower centric approach that views both leadership and its consequences as largely constructed by followers and hence influenced by followers cognitive processes and inter follower social influence processes As a tribute to Jim Meindl and his contributions to the field of leadership studies Information Age Publishing is releasing a book on follower centered approaches to leadership The book covers a wide variety of perspectives that acknowledge the active roles of followers in the leadership process These include the psychoanalytical perspective leadership categorization theory social identity theory the shared leadership approach attribution of charisma through social networks the role of the media in constructing images of the leader the social construction of followership vision implementation by followers and a post modern approach to followership It is hoped that the volume will provoke readers to reflect upon and extend Jim Meindl s seminal work on followership and practitioners curious about the nature of research on leadership both those with much research exposure and those new to the field **The Leadership Pipeline** Ram

Charan,Stephen Drotter,James L. Noel,2001-07-19 Eine kompetente Unternehmensführung ist die wesentliche Voraussetzung für den Geschäftserfolg im Zeitalter des Wissensmanagement Unternehmen konzentrieren sich heute verstärkt auf ihre Wissensbasis ihr Intellectual Capital doch diese Grundlage kann noch so solide sein sie ist nutzlos wenn sie nicht durch Führungskraften auf allen Ebenen gemanagt wird Dies wiederum erfordert einen permanenten Nachschub an Führungskraften The Leadership Pipeline stellt ein Modell vor mit dem man künftige Führungspersonen erkennen kann ihre Kompetenz bewertet ihre Entwicklung plant sie ausbildet und trainiert und dann die Ergebnisse dieser Bemühungen ermittelt Die

Autoren kombinieren hier ein erprobtes Verfahren zur Entwicklung von Führungskräften mit einem Modell zur Nachfolgeregelung bei Führungspositionen das Unternehmen in die Lage versetzt Führungskräfte für Schlüsselpositionen in allen Unternehmensbereichen aufzustellen Ein aktueller Leitfaden zur Sicherung des Nachschubs in der Führungsriege Die Autoren sind anerkannte Experten auf diesem Gebiet Ram Charan ist selbständiger Consultant und Leadership Coach er war bereits für die Harvard und Kellogg Business School tätig Steve Drotter ist CEO von Drotter Human Resources und ehemaliger Senior Vice President der Chase Manhattan in New York Jim Noel ist selbständiger Consultant und ehemaliger Vice President des Executive Development Bereichs der Citibank

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