#### EXECUTIVE SUMMARY

INVER HILLS COMMUNITY COLLEGE Affirmative Action Plan 2014-2016

Review revealed underutilization of the following protected group(s) in the following job categories:

Table 1. Underutilization Analysis of Protected Groups

Job Categories	PROTECTED GROUPS			
	Women	Racial/Ethnic Minorities	Indiv. With Disabilities	Veterans
Officials/Administrators	1	XX	XX	XX
Professionals	XX			XX
Faculty		XX		XX
Office/Clerical			XX	XX
Technicians	XX	XX		XX
Skilled Craft		I.		A seems
Service Maintenance	XX		XX	XX

Once approved, information about how to obtain or view a copy of this plan will be provided to every employee of Inver Hills Community College. Our intention is that every employee is aware of Inver Hills Community College's commitments to affirmative action and equal employment opportunity. The plan will also be posted on the college's website and maintained in the Human Resources Office.

This Affirmative Action Plan meets the requirements as set forth by Minnesota Management and Budget, and contains affirmative action goals and timetables, as well as reasonable and sufficiently assertive hiring and retention methods for achieving these goals.

Affirmative Action Officer or Designee	(date)
Human Resources Director or Designee	(date)
College President	(date)

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Communications Commission

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Hearings, Reports and Prints of the Senate Select Committee on Small Business United States. Congress. Senate. Select Committee on Small Business, 1976 Federal Communications Commission Reports. V. 1-45, 1934/35-1962/64; 2d Ser., V. 1- July 17/Dec. 27, 1965-. United States. Federal Communications Commission, 1978 How to Develop an Affirmative Action Plan ,1989 Marine Corps equal opportunity manual United States. Marine Federal Communications Commission Reports United States. Federal Communications Commission, 1976 Corps, 1976 The Federal Civil Rights Enforcement Effort--1974 United States Commission on Civil Rights, 1974 Reports and Prints of the Senate Committee on the Judiciary United States. Congress. Senate. Committee on the The Code of Federal Regulations of the United States of America ,1977 The Code of Federal Regulations is the codification of the general and permanent rules published in the Federal Register by the executive departments and agencies of the Federal Government Hearings, Reports and Prints of the Joint Economic **Committee** United States. Congress. Joint Economic Committee, 1980 A Guide to the Human Resource Body of Knowledge (HRBoK) Sandra M. Reed, 2017-05-01 An essential reference for HR professionals A Guide to the HR Body of Knowledge HRBoKTM from HR Certification Institute HRCI is an essential reference book for HR professionals and a must have guide for those who wish to further their expertise and career in the HR field This book will help HR professionals align their organizations with essential practices while also covering the Core Knowledge Requirements for all exams administered by HRCI Filled with authoritative insights into the six areas of HR functional expertise Business Management and Strategy Workforce Planning and Employment Human Resource Development Compensation and Benefits Employee and Labor Relations and Risk Management this volume also covers information on exam eligibility and prep tips Contributions from dozens of HR subject matter experts cover the skills knowledge and methods that define the profession s best practices Whether used as a desk reference or as a self assessment this book allows you to Assess your skill set and your organization s practices against the HRCI standard Get the latest information on strategies HR professionals can use to help their organizations and their profession Gain insight into the body of knowledge that forms the basis for all HRCI certification exams As the HR field becomes more diverse and complex HR professionals need an informational home base for periodic check ins and authoritative reference As a certifying body for over four decades HRCI has drawn upon its collective expertise to codify a standard body of knowledge for the field The HRBoK is the definitive resource that will be your go to HR reference for years to come Federal Register ,1976-08 Veterans' Unemployment Problems: Morning session United States. Congress. Senate. Committee on Veterans' Affairs. Subcommittee on Readjustment, Education, and Employment, 1976 Veterans' Unemployment Problems United States. Congress. Senate. Committee on Veterans' Affairs. Subcommittee on Readjustment, Education, and Employment, 1976 Resources in Education ,1994 Hearings, Reports and Prints of

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