

OFFICER EVALUATION REPORT

For use of this form, see: **AR 600-10-2** (AR 600-10-2) (AR 600-10-2)

FOR OFFICIAL USE ONLY (FOUO)

SEE PRIVACY ACT STATEMENT IN AR 600-10-2

PART I - ADMINISTRATIVE DATA

a. NAME (Last, First, Middle Initial): LYONS, MICHAEL S.		b. GRADE: LT		c. DATE OF BIRTH: 20110512		d. EN: EN		e. 12A: 12A		f. (YYYYMMDD)		g. DESIGNS: 12A		h. PMS: 12A	
i. UNIT, ORG, STATION, ZIP CODE OR APO, MAJOR COMMAND: 1009TH EN CO, MNB TAREN KOWT, APO AE 09380 CENTCOM															
j. STATUS CODE: MOB															
k. REASON FOR SUBMISSION: Annual02															
l. PERIOD COVERED: FROM (YYYYMMDD): 20120402 TO (YYYYMMDD): 20130401				m. RATED MONTHS: 120		n. RATED OFFICER'S NO. OF ENCL: WX33AA		o. RATED OFFICER'S ENCL ADDRESS: GS		p. CODE: FS03		q. PMS CODE: FS03		r. PMS CODE: FS03	

PART II - AUTHENTICATION (Rated officer's signature verifies officer has seen completed OER Parts I-VII and the admin data is correct)

a. NAME OF RATER (Last, First, MI): JACOBS, SETH E.		b. GRADE: CPT		c. COMPANY: 1009-K		d. RANK: CDR		e. POSITION: CDR		f. SIGNATURE: JACOBS, SETH E.		g. DATE: (YYYYMMDD): 20130411	
h. NAME OF INTERMEDIATE RATER (Last, First, MI): MITCHELL, JACKIE R.		i. GRADE: LT		j. BATTALION: BATTALION		k. RANK: CDR		l. POSITION: CDR		m. SIGNATURE: MITCHELL, JACKIE R.		n. DATE: (YYYYMMDD): 20130411	
o. SENIOR RATER'S ORGANIZATION: HQ, 120th Engineer Battalion Kandahar Airfield, APO AE 09355										p. SENIOR RATER TELEPHONE NUMBER: 318-421-6151		q. E-MAIL ADDRESS (if any): MITCHELL, JACKIE R.	
r. This is a required entry, do you wish to make comments? ☐ Yes ☐ No										s. SIGNATURE OF RATED OFFICER: LYONS, MICHAEL S.		t. DATE: (YYYYMMDD): 20130412	

PART III - DUTY DESCRIPTION

a. PRINCIPAL DUTY TITLE: **AFGHANISTAN NATIONAL ARMY MENTOR TEAM PLATOON LEADER** (12A / EN)

b. SIGNIFICANT DUTIES AND RESPONSIBILITIES: REFER TO PART IV, DA FORM 67-9-1.
 Serves as a Platoon Leader for an Afghan National Army (ANA) Mentor Team in a Mechanized Combat Engineer Company that executes mobility and survivability missions in support of ISAF operations to enable a Multinational Force to apply specific mission groups; responsible for the health, welfare, training, readiness and professional development of assigned personnel; supervises, mentors, and liaisons with all necessary parties to coordinate training, logistics, and readiness of an ANA company for both partnered and independent operations; advises commander and staff on the combat readiness and effectiveness of the ANA Route Clearance Company; responsible for the maintenance and accountability of equipment valued in excess of \$8 million dollars.

PART IV - PERFORMANCE EVALUATION - PROFESSIONALISM (Rater)

CHARACTER: Disposition of the leader; combination of values, attributes, and skills affecting leader actions

a. ARMY VALUES (Comments mandatory for all "NO" entries. See PART Vb.)				Yes				No			
1. HONOR: Adherence to the Army's publicly declared code of values.				☒				☐			
2. INTEGRITY: Possesses high personal moral standards; honest in word and deed.				☒				☐			
3. COURAGE: Manifests physical and moral bravery.				☒				☐			
4. LOYALTY: Bears true faith and allegiance to the Army, the unit, and the soldier.				☒				☐			
b. LEADER ATTRIBUTES / SKILLS / ACTIONS (First, mark "YES" or "NO" for each block. Second, choose a total of six that best describe the rated officer. Select one from ATTRIBUTES, two from SKILLS (Competence), and three from ACTIONS (LEADERSHIP). Place an "X" in the appropriate numbered box with optional comments in PART Vb. Comments are mandatory in Part Vb for all "NO" entries.)											
b.1. ATTRIBUTES (Select 1): Fundamental qualities and characteristics.			1. MENTAL: Possesses desire, will, initiative, and discipline.			2. PHYSICAL: Maintains appropriate level of physical fitness and military bearing.			3. EMOTIONAL: Displays self-control; calm under pressure.		
b.2. SKILLS (Competence) (Select 2): Skill development is part of self-development; prerequisite to action.			1. CONCEPTUAL: Demonstrates sound judgment, critical/creative thinking, moral reasoning.			2. INTERPERSONAL: Shows skill with people; coaching, teaching, counseling, motivating and empowering.			3. TECHNICAL: Possesses the necessary expertise to accomplish all tasks and functions.		
b.3. ACTIONS (LEADERSHIP) (Select 3): Major activities leaders perform; influencing, operating, and improving.			1. COMMUNICATING: Displays good oral, written, and listening skills for individuals / groups.			2. DECISION-MAKING: Employs sound judgment, logical reasoning and uses resources wisely.			3. MOTIVATING: Inspires, motivates, and guides others toward mission accomplishment.		
OPERATING: Short-term mission accomplishment.			4. PLANNING: Develops detailed, executable plans that are feasible, acceptable, and suitable.			5. EXECUTING: Shows tactical proficiency; meets mission standards, and takes care of personnel/resources.			6. ASSESSING: Gives after action and evaluation; leads to facilitate, correct improvement.		
IMPROVING: Long-term improvement in the Army (to people and organizations).			7. DEVELOPING: Invests adequate time and effort in developing individual subordinates as leaders.			8. BUILDING: Spends time and resources improving teams, groups and units; fosters ethical climate.			9. LEARNING: Seeks self-improvement and organizational growth; embracing, adapting and leading change.		

c. APPT. DATE: 20130412		HEIGHT: 7020120621		YES		175	
d. OFFICER DEVELOPMENT - MANDATORY YES OR NO ENTRY FOR RATES OF CPTs, LTs, CWs, AND WO1s.							
WERE DEVELOPMENTAL TASKS RECORDED ON DA FORM 67-9-1a AND QUARTERLY FOLLOW-UP COUNSELINGS CONDUCTED? ☒ YES ☐ NO ☐ NA							

DA FORM 67-9, OCT 2011 PREVIOUS EDITIONS ARE OBSOLETE.

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American Council on Education

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The U.S. Army Officer Evaluation Report; Why Are We Writing to Someone Who Isn't Reading? ,1998 The format of the U S Army Officer Evaluation Report OER is examined against its utilization by promotion and command selection boards Alternative reporting methods are studied for improving the effectiveness and efficiency of the report for both the report writer and selection board member A narrative evaluation report primarily utilized for promotion selection is ineffective and inefficient in identifying both performance and potential ratings Alternative evaluation report formats utilizing a more quantitative format with ratings applied against performance standards will greatly improve the effectiveness and efficiency of the evaluation report The purpose of this research is to examine the format of the U S Army Officer Evaluation Report in relation to how it is utilized by promotion and command selection boards Over fifty percent of the OER is written in narrative format however selection boards consistently report that board members will read only three to four sentences of this predominately narrative report I will examine the format of the OER and how it used by centralized promotion and command selections boards With the basis of how selection boards utilize the OER I will examine alternative evaluation reporting methods for more effective and efficient reporting of an officer s performance and potential *Reviewer on Officer Evaluation Report (DA Form 67-7)* Chester A. Young,1974 Problem to determine if there is a need for the reviewer on the new Officer Evaluation Report DA Form 67 7 *AR 623-3 03/31/2014 EVALUATION REPORTING SYSTEM , Survival Ebooks* Us Department Of Defense,www.survivalebooks.com,Department of Defense,Delene Kvasnicka,United States Government US Army,United States Army,Department of the Army,U. S. Army,Army,DOD,The United States Army, AR 623 3 03 31 2014 EVALUATION REPORTING SYSTEM Survival Ebooks **Personnel Evaluation Reports** United States. Department of the Army,1979 *Standard Installation/Division Personnel System (SIDPERS)* United States. Department of the Army,1980 *The 1980 Guide to the Evaluation of Educational Experiences in the Armed Services: Army* American Council on Education,1980 **The 1984 Guide to the Evaluation of Educational Experiences in the Armed Services** American Council on Education,1984 **Newsletter** United States. Department of State,1972 Newsletter ,1972 *Department of State News Letter* United States. Department of State,1972 NGB Pamphlet ,1975-10 **Commanders Call** ,1981 Guide to the Evaluation of Educational Experience in the Armed Service 76 American Council on Education,1977 *Army RD & A Bulletin* ,1990-07 Army RD & A. ,1990 **Military personnel office, management, and administrative procedures** United States. Department of the Army,1971 **Quarterly Review of Military Literature** ,1980 Military Review ,1980 Professional Journal of the United States Army ,1980 **Code of Federal Regulations** ,1977 Special edition of the Federal Register containing a codification of documents of general applicability and future effect with ancillaries

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Table of Contents Officer Evaluation Report Form

1. Understanding the eBook Officer Evaluation Report Form
 - The Rise of Digital Reading Officer Evaluation Report Form
 - Advantages of eBooks Over Traditional Books
2. Identifying Officer Evaluation Report Form
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Officer Evaluation Report Form
 - User-Friendly Interface
4. Exploring eBook Recommendations from Officer Evaluation Report Form
 - Personalized Recommendations
 - Officer Evaluation Report Form User Reviews and Ratings
 - Officer Evaluation Report Form and Bestseller Lists
5. Accessing Officer Evaluation Report Form Free and Paid eBooks

-
- Officer Evaluation Report Form Public Domain eBooks
 - Officer Evaluation Report Form eBook Subscription Services
 - Officer Evaluation Report Form Budget-Friendly Options
6. Navigating Officer Evaluation Report Form eBook Formats
 - ePub, PDF, MOBI, and More
 - Officer Evaluation Report Form Compatibility with Devices
 - Officer Evaluation Report Form Enhanced eBook Features
 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Officer Evaluation Report Form
 - Highlighting and Note-Taking Officer Evaluation Report Form
 - Interactive Elements Officer Evaluation Report Form
 8. Staying Engaged with Officer Evaluation Report Form
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Officer Evaluation Report Form
 9. Balancing eBooks and Physical Books Officer Evaluation Report Form
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Officer Evaluation Report Form
 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine Officer Evaluation Report Form
 - Setting Reading Goals Officer Evaluation Report Form
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of Officer Evaluation Report Form
 - Fact-Checking eBook Content of Officer Evaluation Report Form
 - Distinguishing Credible Sources
 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development

- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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