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¹ To address the issue, the authors first tested the model with the same dependent variable as in the previous study, the number of employees. The results were similar to those reported in the previous study.

As noted earlier, the 2004 election was a watershed year for the U.S. health insurance industry. The election of George W. Bush, who was elected on a platform of universal coverage, resulted in the passage of the Medicare Prescription Drug, Improvement, and Modernization Act of 2003 (MMA) and the creation of the Department of Health and Human Services (HHS). The MMA provided for the creation of a new federal agency, the Center for Medicare and Medicaid Innovation (CMMI), which was charged with the task of developing and testing innovative financing and delivery models for Medicare and Medicaid. The CMMI was established in 2004 and has since been a key player in the development of the ACA.

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