Name	Formula	Interpretation
Number of communications channels	n * (n-1) / 2 where n is the number of team members	as the number of team members increase, the number of communication channels increase, and hence, the risk on the project increases  e.g. if there are 5 team members, there will be 5*(5-1)/2 = 10 communication channels
Schedule Performance Index (SPI)	SPI = EV / PV  EV = earned value  PV = planned value	< 1 behind schedule = 1 on schedule > 1 ahead of schedule
Cost Performance Index (CPI)	CPI = EV / AC  EV = earned value  AC = actual cost	< 1 Over budget = 1 On budget > 1 Under budget
Schedule Variance (SV)	SV = EV - PV  EV = earned value PV = planned value	< 0 Behind schedule = 0 On schedule > 0 Ahead of schedule
Cost Variance (CV)	CV = EV - AC  EV = earned value  AC = actual cost	< 0 Over budget = 0 On budget > 0 Within budget

# **Pmp Guide Formulas**

**Harold Kerzner, Frank P. Saladis** 

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