

This study is intended for Community and Junior Colleges leaders. In fact this study can also be used and utilized by business leaders as well. Knowing own leadership style will help leaders and administrators in education and business adapt to their organizational environment in terms of decision making, budgeting, hiring employees, and other issues. The Leadership Styles presented in the survey are based on the Managerial Grid introduced by Blake and Mouton. A survey was emailed through Survey Monkey to 138 administrators. 68 administrators returned complete surveys. Respondents included 13 Presidents, 34 Vice-Presidents, and 17 Deans. Data was analyzed using descriptive statistics. This study revealed that style 5/5 "Strategic" style is the most dominant self-perceived leadership style. In this style, leaders seek to have a balanced approach between concern for employees and work. Leadership positions must reflect the demographics of students in community colleges. As for the use of standardized tests in college admission, data analyzed showed that standardized tests did not predict students' performance in college. In fact students who failed the standardized tests performed well in college level work.

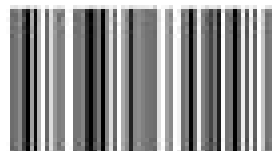


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Styles of Presidents, Vice-Presidents, and Deans of
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Table of Contents New Perspectives In Academic Leadership And Standardized Tests

1. Understanding the eBook New Perspectives In Academic Leadership And Standardized Tests
 - The Rise of Digital Reading New Perspectives In Academic Leadership And Standardized Tests
 - Advantages of eBooks Over Traditional Books
2. Identifying New Perspectives In Academic Leadership And Standardized Tests
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an New Perspectives In Academic Leadership And Standardized Tests
 - User-Friendly Interface
4. Exploring eBook Recommendations from New Perspectives In Academic Leadership And Standardized Tests

- Personalized Recommendations
- New Perspectives In Academic Leadership And Standardized Tests User Reviews and Ratings
- New Perspectives In Academic Leadership And Standardized Tests and Bestseller Lists
- 5. Accessing New Perspectives In Academic Leadership And Standardized Tests Free and Paid eBooks
 - New Perspectives In Academic Leadership And Standardized Tests Public Domain eBooks
 - New Perspectives In Academic Leadership And Standardized Tests eBook Subscription Services
 - New Perspectives In Academic Leadership And Standardized Tests Budget-Friendly Options
- 6. Navigating New Perspectives In Academic Leadership And Standardized Tests eBook Formats
 - ePub, PDF, MOBI, and More
 - New Perspectives In Academic Leadership And Standardized Tests Compatibility with Devices
 - New Perspectives In Academic Leadership And Standardized Tests Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of New Perspectives In Academic Leadership And Standardized Tests
 - Highlighting and Note-Taking New Perspectives In Academic Leadership And Standardized Tests
 - Interactive Elements New Perspectives In Academic Leadership And Standardized Tests
- 8. Staying Engaged with New Perspectives In Academic Leadership And Standardized Tests
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers New Perspectives In Academic Leadership And Standardized Tests
- 9. Balancing eBooks and Physical Books New Perspectives In Academic Leadership And Standardized Tests
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection New Perspectives In Academic Leadership And Standardized Tests
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine New Perspectives In Academic Leadership And Standardized Tests
 - Setting Reading Goals New Perspectives In Academic Leadership And Standardized Tests
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of New Perspectives In Academic Leadership And Standardized Tests

- Fact-Checking eBook Content of New Perspectives In Academic Leadership And Standardized Tests
- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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