

OFFICER EVALUATION REPORT

For use of this form, see: **AR 600-10-2** (AR 600-10-2) (AR 600-10-2)

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SEE PRIVACY ACT STATEMENT IN AR 600-10-2

PART I - ADMINISTRATIVE DATA

a. NAME (Last, First, Middle Initial): LYONS, MICHAEL S.		b. GRADE: LT		c. DATE OF BIRTH: 20110512		d. EN: EN		e. 12A: 12A		f. (YYYYMMDD)		g. DESIG: DESIG		h. PMS: PMS	
i. UNIT, ORG, STATION, ZIP CODE OR APO, MAJOR COMMAND: 1009TH EN CO, MNB TAREN KOWT, APO AE 09380 CENTCOM															
j. STATUS CODE: MOB				k. REASON FOR SUBMISSION: Annual02											
l. PERIOD COVERED: FROM (YYYYMMDD): 20120402 TO (YYYYMMDD): 20130401				m. RATED MONTHS: 120		n. RATED CODES: 120		o. RATED OFFICER'S ENCL ADDRESS: WX33AA		p. CODE: GS		q. PSB CODE: FS03			

PART II - AUTHENTICATION (Rated officer's signature verifies officer has seen completed OER Parts I-VII and the admin data is correct)

a. NAME OF RATER (Last, First, MI): JACOBS, SETH E.		b. GRADE: CPT		c. COMPANY: 1009-K		d. RANK: CDR		e. POSITION: CDR		f. SIGNATURE: JACOBS, SETH E. 125701NK		g. DATE: (YYYYMMDD): 20130411	
h. NAME OF INTERMEDIATE RATER (Last, First, MI):		i. GRADE:		j. COMPANY:		k. RANK:		l. POSITION:		m. SIGNATURE:		n. DATE: (YYYYMMDD):	
o. NAME OF SENIOR RATER (Last, First, MI): BITTER, JACKIE R.		p. GRADE: LTC		q. BATTALION: BATTALION		r. RANK: CDR		s. POSITION: CDR		t. SIGNATURE: BITTER, JACKIE R. 112401LK		u. DATE: (YYYYMMDD): 20130411	
v. SENIOR RATER'S ORGANIZATION: HQ, 120th Engineer Battalion Kandahar Airfield, APO AE 09355								w. SENIOR RATER TELEPHONE NUMBER: 318-421-6151		x. E-MAIL ADDRESS (if any):		y. y.mil	
z. This is a required entry, do you wish to make comments?								aa. Yes		bb. No		cc. y.mil	
d. SIGNATURE OF RATED OFFICER: LYONS, MICHAEL S. 007112401NK								e. DATE: (YYYYMMDD): 20130412					

PART III - DUTY DESCRIPTION

a. PRINCIPAL DUTY TITLE: **AFGHANISTAN NATIONAL ARMY MENTOR TEAM PLATOON LEADER** (12A / EN)

b. SIGNIFICANT DUTIES AND RESPONSIBILITIES: REFER TO PART IV, DA FORM 67-9-1.
 Serves as a Platoon Leader for an Afghan National Army (ANA) Mentor Team in a Mechanized Combat Engineer Company that executes mobility and survivability missions in support of ISAF operations to enable a Multinational Force to apply specific mission groups; responsible for the health, welfare, training, readiness and professional development of assigned personnel; supervises, mentors, and liaisons with all necessary parties to coordinate training, logistics, and readiness of an ANA company for both partnered and independent operations; advises commander and staff on the combat readiness and effectiveness of the ANA Route Clearance Company; responsible for the maintenance and accountability of equipment valued in excess of \$8 million dollars.

PART IV - PERFORMANCE EVALUATION - PROFESSIONALISM (Rater)

CHARACTER: Disposition of the leader; combination of values, attributes, and skills affecting leader actions

a. ARMY VALUES (Comments mandatory for all "NO" entries. See PART Vb.)				Yes				No			
1. HONOR: Adherence to the Army's publicly declared code of values.				☒				☐			
2. INTEGRITY: Possesses high personal moral standards; honest in word and deed.				☒				☐			
3. COURAGE: Manifests physical and moral bravery.				☒				☐			
4. LOYALTY: Bears true faith and allegiance to the , the Army, the unit, and the soldier.				☒				☐			
b. LEADER ATTRIBUTES / SKILLS / ACTIONS (First, mark "YES" or "NO" for each block. Second, choose a total of six that best describe the rated officer. Select one from ATTRIBUTES, two from SKILLS (Competence), and three from ACTIONS (LEADERSHIP). Place an "X" in the appropriate numbered box with optional comments in PART Vb. Comments are mandatory in Part Vb for all "NO" entries.											
b.1. ATTRIBUTES (Select 1): Fundamental qualities and characteristics.			1. MENTAL: Possesses desire, will, initiative, and discipline.			2. PHYSICAL: Maintains appropriate level of physical fitness and military bearing.			3. EMOTIONAL: Displays self-control; calm under pressure.		
b.2. SKILLS (Competence) (Select 2): Skill development is part of self-development; prerequisite to action.			1. CONCEPTUAL: Demonstrates sound judgment, critical/creative thinking, moral reasoning.			2. INTERPERSONAL: Shows skill with people; coaching, teaching, counseling, motivating and empowering.			3. TECHNICAL: Possesses the necessary expertise to accomplish all tasks and functions.		
b.3. ACTIONS (LEADERSHIP) (Select 3): Major activities leaders perform; influencing, operating, and improving.			1. COMMUNICATING: Displays good oral, written, and listening skills for individuals / groups.			2. DECISION-MAKING: Employs sound judgment, logical reasoning and uses resources wisely.			3. MOTIVATING: Inspires, motivates, and guides others toward mission accomplishment.		
OPERATING: Short-term mission accomplishment.			4. PLANNING: Develops detailed, executable plans that are feasible, acceptable, and suitable.			5. EXECUTING: Shows tactical proficiency; meets mission standards, and takes care of personnel/resources.			6. ASSESSING: Gives after action and evaluation; leads to facilitate, correct improvement.		
IMPROVING: Long-term improvement in the Army (a people and organizations).			7. DEVELOPING: Invests adequate time and effort in developing individual subordinates as leaders.			8. BUILDING: Spends time and resources improving teams, groups and units; fosters ethical climate.			9. LEARNING: Seeks self-improvement and organizational growth; embracing, adapting and leading change.		

c. APPT. DATE: 20130412		HEIGHT: 7020120621		YES		175	
d. OFFICER DEVELOPMENT - MANDATORY YES OR NO ENTRY FOR RATES OF CPTs, LTs, CWs, AND WO1s.							
WERE DEVELOPMENTAL TASKS RECORDED ON DA FORM 67-9-1a AND QUARTERLY FOLLOW-UP COUNSELINGS CONDUCTED? ☒ NO ☐ NA							

DA FORM 67-9, OCT 2011 PREVIOUS EDITIONS ARE OBSOLETE.

Officer Evaluation Report Form

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A red circular graphic with a gradient, appearing as a partial circle or a stylized arrow pointing to the right, located to the right of the text 'United States. Department of State'.

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The U.S. Army Officer Evaluation Report; Why Are We Writing to Someone Who Isn't Reading? ,1998 The format of the U S Army Officer Evaluation Report OER is examined against its utilization by promotion and command selection boards Alternative reporting methods are studied for improving the effectiveness and efficiency of the report for both the report writer and selection board member A narrative evaluation report primarily utilized for promotion selection is ineffective and inefficient in identifying both performance and potential ratings Alternative evaluation report formats utilizing a more quantitative format with ratings applied against performance standards will greatly improve the effectiveness and efficiency of the evaluation report The purpose of this research is to examine the format of the U S Army Officer Evaluation Report in relation to how it is utilized by promotion and command selection boards Over fifty percent of the OER is written in narrative format however selection boards consistently report that board members will read only three to four sentences of this predominately narrative report I will examine the format of the OER and how it used by centralized promotion and command selections boards With the basis of how selection boards utilize the OER I will examine alternative evaluation reporting methods for more effective and efficient reporting of an officer s performance and potential

Reviewer on Officer Evaluation Report (DA Form 67-7) Chester A. Young,1974 Problem to determine if there is a need for the reviewer on the new Officer Evaluation Report DA Form 67 7

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The 1980 Guide to the Evaluation of Educational Experiences in the Armed Services: Army American Council on Education,1980

Newsletter United States. Department of State,1972

Newsletter ,1972

Department of State News Letter United States. Department of State,1972

Security Officer's Handbook Edward Kehoe,1994-04-12 The Security Officer s Handbook fulfills the distinct need for a single method of setting up the field operations needed to provide adequate protection to the client firm or individual The Standard Operating Procedure System asks all the questions required to survey any protection objective In addition the system provides all the basic information needed to answer those questions and leads to the implementation of the tactical or mission standard operating procedure The Standard Operating Procedure System may be applied to any type of security or protection operation and may be modified expanded or contracted without needing to rewrite or redesign an existing security program Details a system to survey implement and maintain at full operationaleffectiveness many types of assets protection programs Provides the basis for the vital training required by every security or physical

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