

**Sample Reference Letter:
Graduate School Reference**

13 January 2006

**Admissions Committee
Division of Applied Psychology
Alberta University
Edmonton, AB T2T 1T1**

Re: Reference for Bradley Calumba

I am writing in support of Bradley (Brad) Calumba's application for the Masters program in Applied Psychology. Brad worked with Community Services part-time as a Life/Skills Coach from September 2006 to April 2007. I was his direct supervisor. Brad's key responsibilities included planning and facilitating workshops and working one-on-one with clients.

Brad came to Community Services with minimal experience in the life/skills education field. He demonstrated a strong ability to learn quickly the information and skills he required to be effective in the performance of his duties. In my experience I have found that working part-time and studying full-time is something that not all students do well. Brad was able to manage his academic, work and other commitments effectively.

Brad's performance of his responsibilities was excellent. The feedback he received from students who attended his workshops and from those he worked with one-on-one was consistently very positive and provides evidence of his strong teaching and interpersonal communication skills.

Brad worked very well with his peers and supervisors. Many of the workshops are co-facilitated. Brad's peers could always count on him to meet his commitments, and work in a co-operative and professional manner. Personally, I have always found Brad very mature, personable and conscientious, and to have a very positive attitude about work. I would not hesitate to hire him if he applied with Community Services in the future.

If you would like further information about Brad's employment with Community Services, I may be contacted at (780) 444-4444.

Sincerely,

Ara Ban
Client Services Manager

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Joacim Rocklöv

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Elements of Research in Physical Therapy Dean P. Currier,1984 **Saunders Medical Office Management** Alice Anne Andress,2013-08-09 With proven techniques and professional insight this one of a kind resource is your complete guide to ensuring both effective patient care and sound business practices in the medical facility From the front office to financial management each detailed chapter addresses the interpersonal and administrative concerns you ll face in the management of a medical office accompanied by realistic forms letters and procedural policies that help you prepare for on the job success This new edition keeps you up to date on emerging developments in billing and coding documentation ethical and legal issues and technological advances to help you keep your medical office at the forefront of the competitive health care field Manager s Alert boxes detail measures to help you avoid complications and prevent potential emergencies From the Expert s Notebook boxes help you build daily decision making skills with helpful tips suggestions and insights drawn from real world practice Exercises at the end of each chapter reinforce concepts and help you assess your understanding Detailed appendices provide fast easy access to commonly used abbreviations and symbols Medicare information helpful websites and answers to the end o f chapter exercises as well as a sample procedure and policy manual to guide you in developing your own practices Written Communication chapter helps you ensure proper communication and documentation in the health care facility Updated content in the Medical Record chapter familiarizes you with the latest information on the electronic medical record The updated Billing Coding and Collections chapter keeps you up to date with the latest coding and insurance forms CMS 1500 Coverage of current legal and ethical issues and emerging technology in the medical office keep you apprised of recent developments *Paralegal Career For Dummies* Scott A. Hatch,Lisa Zimmer Hatch,2011-03-03 Apply important legal concepts and skills you need to succeed Get educated land a job and start making money now Want a new career as a paralegal but don t know where to start Relax Paralegal Career For Dummies is the practical hands on guide to all the basics from getting certified to landing a job and getting ahead Inside you ll find all the tools you need to succeed including a CD packed with sample memos forms letters and more Discover how to Secure your ideal paralegal position Pick the right area of the law for you Prepare documents for litigation Conduct legal research Manage a typical law office Sample resumes letters forms legal documents and links to online legal resources Please see the CD ROM appendix for details and complete system requirements Starting & Managing Your Own Physical Therapy Practice Samuel H. Esterson,2005 This basic handbook on how to start up a private physical therapy practice is a hands on guide for any physical therapist who is contemplating or preparing to go out on his her own Starting Managing Your Own Physical Therapy Practice is a one of a kind guide that offers insight into the how s what s and where s of private business and gives the practitioner enough information and insight to veer him her in the proper direction This book is a guide map a tool developed to open your eyes to what is necessary to open and run your own successful practice Peterson's Graduate Programs in Business, Education,

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