

# IMPACT OF HUMAN RESOURCE MANAGEMENT (HRM) PRACTICES ON EMPLOYEES RETENTION (A CASE STUDY OF EDUCATION AND BANKING SECTOR IN BAHAWALPUR)

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***Abstract:** This research has been conducted to study the impact of HRM practices (career development opportunities, supervisor support, working environment, rewards and work-life policies) on employee retention in The Islamia University of Bahawalpur as well as the banks in Bahawalpur. The data collected through questionnaire from 101 respondents. The results show the positive relationship of above mentioned HRM practices with employee retention. Conclusions as well as directions for future research are discussed.*

## INTRODUCTION

**EMPLOYEE RETENTION:** During the last decade, the personnel/HRM field has shifted from a micro focus on individual HRM practices to a debate on how HRM as a more holistic management approach may contribute to the competitive advantage of the organizations. Three different perspectives have been used in recent researches on the relationship between HRM practices and organizational performance, organizational retention and organizational strategies. (Bjorkman and Pavlovskaya; 2000) A number of studies have found that managing turnover is a challenge for organizations, as different organizations using different approaches to retain employees (American Management Association, 2001). Employee retention is also likely to be important for firm performance. If the company is not able to retain its employees, it will not be able to capitalize on human assets developed within the organization. (Shekshnia, 1994) Retention is considered as all-around module of an organization's human resource strategies. It commences with the recruiting of right people and continues with practicing programs to keep them engaged and committed to the organization (Freyermuth, 2004).

Through the literature survey we have found the different HRM practices that affect the employee retention in an organization. After reviewing the several articles relevant to the employee retention, we have selected the following five variables to study the impact of HRM practices on retention of employees.

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# Research Paper On Human Resource Development

**Lei Shi**



## **Research Paper On Human Resource Development:**

**Understanding Human Resource Development** Jim McGoldrick, Jim Stewart, Sandra Watson, 2002 This work studies the design and conduct of research in Human Resource Development examining the possibilities and limitations of particular methods and techniques *The Sage Handbook of Human Resource Development* Tonette S. Rocco, Michael Lane Morris, Rob F. Poell, 2024-08-30 The Sage Handbook of Human Resource Development offers a comprehensive exploration of the evolving landscape of HRD serving as both an orientation to the profession and an analytical examination of HRD as a field of study and research The handbook addresses key questions such as the state of HRD globally its changes over the past decade and the foundational philosophies and values shaping research and practice in HRD Across eight sections the handbook covers foundational aspects theoretical influences learning and workforce development talent and career development leadership and organizational development diversity equity inclusion and belonging technology enhanced HRD and emerging issues and future directions Each section provides insights into diverse topics ranging from workplace learning action learning and employee engagement to social media artificial intelligence and future trends With contributions from scholars across the globe the handbook reflects the global nature of HRD making it applicable to academic programs worldwide Designed for academics graduate students HR leaders executives managers and consultants this handbook stands out with its diverse perspectives and insights making it an indispensable guide for those seeking a deep understanding of the dynamic field of Human Resource Development A FOUNDATIONS OF THE DISCIPLINE OF HRD B THEORETICAL INFLUENCES ON HRD C LEARNING AND WORKFORCE DEVELOPMENT D TALENT AND CAREER DEVELOPMENT E LEADERSHIP AND ORGANIZATIONAL DEVELOPMENT F DIVERSITY EQUITY INCLUSION AND BELONGING G TECHNOLOGY ENHANCED HUMAN RESOURCE DEVELOPMENT H EMERGING ISSUES AND FUTURE DIRECTIONS

Human Resource Development Jeff Gold, Rick Holden, Paul Iles, 2017-09-16 This core textbook edited by five leading scholars of the subject provides a comprehensive overview of the key topics debates and themes in this increasingly important field Balancing research led theory with industry best practice to provide students with a definitive overview of HRD the book draws on the international experience of its authors to tackle topics as diverse as leadership and managing development change and diversity workplace learning and graduate employability The book's approachable yet thorough writing style and lively presentation helps students to understand the topic from a critical perspective while also demonstrating how HRD plays out in reality This is an essential textbook for undergraduate postgraduate and MBA students of Human Resource Development on HRD or Business and Management degree programmes New to this Edition New contributors and revised content including additional coverage of careers career management and employability More international coverage especially of the EU Inclusion of topical subjects including employee engagement skills shortage and business partnering Improved student friendly pedagogy and updated figures and diagrams to appeal to different learning

styles Thoroughly updated references and web links      **Human Resource Development** David McGuire, 2014-05-19 David McGuire's student friendly introduction looks at Human Resource Development on an individual organisational and societal level analysing how HRD can play a major role in organisational innovation in developing communities and society and in operating on a cross national and international basis Key features Links key training design and learning theories to broader economic and societal issues for a more holistic and in depth understanding of the field Seven brand new chapters ensure a good fit with HRD programmes at all levels and reflect the latest developments in the field including career development strategic HRD knowledge management the environment ethics and CSR and the future of HRD High profile case studies in each chapter bring the theory to life including Apple Massive Open Online Courses Barclays Stephen Lawrence Lloyds Pharmacy Marriott Hotels Netflix Black and Decker Google Colgate Palmolive Marks and Spencer and Valve Case vignettes throughout the chapters highlight HRD in action and provoke critical analysis and discussion including How a Beer Can Aided the Design of Canon's Revolutionary Mini Copier and The Alaskan Village Set to Disappear Under Water in a Decade An Appendix contains advice on preparing for an HRD examination as well as example exam questions and sample answers to ensure examination success Chapters map to the CIPD's requirements at levels 5 and 7 making it an ideal core text for accredited and non accredited programmes alike      **Handbook of Human Resource Development** Neal F.

Chalofsky, 2014-10-07 Human Resource Development Relies Upon a Strong Educational Foundation In the Handbook of Human Resource Development Neal Chalofsky Tonette Rocco and Michael Lane Morris have compiled a collection of chapters sponsored by the Academy of Human Resource Development to address the fundamental concepts and issues that HR professionals face daily The chapters are written and supported by professionals who offer a wide range of experience and who represent the industry from varying international and demographic perspectives Topics addressed form a comprehensive view of the HRD field and answer a number of key questions Nationally and internationally how does HRD stand with regard to academic study and research What is its place in the professional world What are the philosophies values and critical perspectives driving HRD forward What theories research initiatives and other ideas are required to understand HRD and function successfully within this field As the industry grows what are the challenges and important issues that professionals expect to face What hot topics are occupying these professionals now The Handbook's insight and guidelines allows students and HR professionals to build a fundamental understanding of HRD as an industry as a field of research and for future professional success      Human Resource Development in Small Organisations Jim Stewart, Graham

Beaver, 2003-12-18 This collection of essays provides a comprehensive and critical evaluation of current approaches to human resource development in small organizations      **Human Resource Development as We Know It** Monica Lee, 2012-02-27 The field of Human Resource Development has developed largely through academics scholars and reflective practitioners from across the world coming together Many people link memorable keynote speeches to changes in their

research practice career path or even life view Good keynote speeches are a forthright statement of the expert's view and thus are often not published Now that HRD is maturing there is a need to recapture some of those earlier moments both as a form of archive and also to shed light on the path that has been followed Twenty two speeches seminal to the field of HRD are included in this volume These speeches are milestones along the path of the development of the field as well as reconstructing their speech the contributors have also located it within the time it was given and commented on how the field has developed since This book is a resource not only as an archive and for those who wish to relive their pivotal moments but also for anyone interested in the development of HRD as a discipline This unique approach provides an exciting and engaging way to reflect on cutting edge issues in the academic and practitioner world of HRD

**Human Resource Development Research Handbook** Richard A. Swanson, 1997 Research isn't just for academics Human Resource professionals who incorporate it into their organizations see results This guide demystifies the research process so HRD professionals can use it in their practices Real world examples show how research and theory can help solve everyday problems 10 charts

**Handbook of Research Methods on Human Resource Development** Mark N.K. Saunders, Paul Tosey, 2015-07-31 As Human Resource Development HRD research has developed a growing variety of quantitative and qualitative data collection procedures and analysis techniques have been adopted research designs now include mono multiple and mixed methods This Hand

**Human Resource Development in South Korea** Doo Hun Lim, Seung Won Yoon, Daeyeon Cho, 2020-10-28 Winner of the 2020 R Wayne Pace HRD Book of the Year Award this edited book covers major trends notable distinctions and the challenges and needs for preparing future HRD activities in South Korea It consists of three major sections national and social issues of HRD sector perspectives on HRD and contemporary issues and trends To cover contemporary trends and future issues authors examine topics in diverse areas such as the application of data analytics for HRD action learning trends and psychological and work climate issues affecting performance Through theory and cases this book will show how HRD can be successful at the organizational industrial and societal levels as well as the future needs required to further advance HRD in the nation

[Resources in Education](#), 2001-10

**The Palgrave Handbook of Critical Human Resource Development** Joshua C. Collins, Jamie L. Callahan, 2022-11-17 This handbook presents an expansive exploration of critical theory critical perspectives critical praxis and the impact on the research theory and practice of Human Resource Development HRD Critical Human Resource Development CHRd aims to challenge the normative structures practices policies definitions and approaches which have historically dominated the field of Human Resource Development HRD As an approach to HRD CHRd raises awareness of social systems organizational policies and practices and research paradigms that silence new ways of knowing and understanding while advancing underrepresented and emerging approaches Through an analysis of power and privilege morality and ethics and ideology and context CHRd situates diversity equity inclusion social justice and resistance as a path forward in a rapidly changing global society In

contrast to HRD's traditional focus on organization development training and development and career development this handbook adopts a more critical vantage point which classifies the scope and outcomes of HRD across five domains identified by CHRD scholars as key to understanding the nature and work of the field organizing relating learning changing and advocating

The Routledge Companion to Human Resource Development Rob F. Poell, Tonette S. Rocco, Gene L. Roth, 2014-09-25 The field of Human Resource Development HRD has grown in prominence as an independent discipline from its roots in both management and education since the 1980s There has been continual debate about the boundaries of HRD ever since Drawing on a wide and respected international contributor base and with a focus on international markets this book provides a thematic overview of current knowledge in HRD across the globe The text is separated into nine sections which explore the origins of the field adjacent and related fields theoretical approaches policy perspectives interventions core issues and concerns HRD as a profession HRD around the world and emerging topics and future trends An epilogue rounds off the volume by considering the present and future states of the discipline and suggesting areas for further research The Routledge Companion to Human Resource Development is an essential resource for researchers students and HRD professionals alike

**Human Resource Development in Healthcare** Nidhi Shah, 2009

Handbook of International Human Resource Development Thomas Garavan, Alma McCarthy, Ronan Carbery, 2017-10-27 This Handbook draws on a global team of distinguished Human Resource Development and IHRD scholars to provide research and practice insights on a range of contemporary IHRD issues and challenges The Handbook reviews a number of critical contextual dimensions that shape the IHRD goals that organisations pursue impact the IHRD systems policies and practices that are implemented and influence the types of IHRD research questions that are investigated The Handbook examines the processes or actions taken by organisations to globalise IHRD practices and discusses important people development practices that come within the scope of IHRD

Critical Thinking in Human Resource Development Carole Elliott, Sharon Turnbull, 2004-08-02 The book will be of interest to student of human resource development human resource management and organisation and management studies It will also appeal to critically reflexive human resource practitioners seeking alternative ways to conceptualise their profession and to interpret the challenges they are facing in today's organisations

Jacket **Human Resource Development** Eugene Sadler-Smith, 2021-10-13 Combining theoretical rigor practical relevance and pedagogical innovation Human Resource Development From Theory into Practice is an essential resource for students working towards a career in human resource development HRD human resource management HRM occupational and organizational psychology and related areas of business management and organization Key features Aligns with the CIPD Professional Standards and the CIPD's Level 7 Diploma in Learning and Development Covers all the basics in the fundamentals of HRD theory and practice as well as cutting edge topics such as the e learning hybrid learning neuroscience and learning learning ecosystems and the new learning organization science of learning Follows a unique framework based on the a distinction between micro

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**Human Resource (Talent) Development** Ronald R. Sims,2023-01-01 The rapidly transforming environment that we live in has made human resource development HRD all the more necessary for the success of today s organizations HRD initiatives help their organizations by developing employees who assist their organizations in not only surviving but thriving in our increasingly global world Today s best practice or benchmarked organizations and their HRD professionals continue to recognize the importance of employee learning knowledge skills and motivation to organizational success This recognition increasingly opens many doors as organizational leaders accept the fact that HRD initiatives can be used to ensure that organization members have what it takes to successfully meet the demands that confront them and their organizations This book takes the position that HRD can demonstrate how their initiatives help to develop a superior workforce so that the organization and its individual employees can accomplish their strategic and operational goals in service to their clients or customers This book is written with the belief that HRD professionals have many opportunities to learn change and find ways both in and outside of the workplace to contribute to the development of learning organizations as we move further into the 21st century A major point of this book is that HRD will continue to become more and more important to organizational success when one considers the increased responsibilities HRD professionals have taken on during and post the COVID pandemic The primary audience for this book is practicing HRM and HRD professionals and other organizational leaders The book provides proven ideas important to demonstrating the value of HRD From a practical viewpoint it is based on actual experience a strong research base and accepted practices presented in an easy to read form A second target audience is students of HRD and HRM who are preparing for careers in this important field This book will help them develop a solid foundation to the study of HRD practices or initiatives that are key to HRD success regardless of the type of organization A third target audience is managers or leaders at all levels of an organization who are expected to take on a number of HRD responsibilities e g as trainers coaches mentors change agents and so on while regularly partnering with HRD professionals It offers these individuals a firsthand look at what they should expect of their HRD functions or areas and how they can effectively work with HRD professionals in their organizations to achieve the organizations strategic goals by getting the most out of its human people

**Human Resource Development in the Public Sector** Sally Sambrook,Jim Stewart,2007-01-24 This text provides examples of attempts to develop HRD practices in health and social care contexts within France Ireland the Netherlands Romania Russia the UK and the USA Thus this book is international in scope and appeal

**Bridging Gaps in Human Resource**

**Development Through Scholar-Practitioners** Hughes, Claretha, Gosney, Matthew, 2025-05-14 As the gap between scholarly research and practical application persists human resource development HRD professionals need help effectively integrate theory into practice Despite efforts to bridge this chasm barriers such as limited dissemination channels and disconnected research methodologies continue to impede progress Bridging Gaps in Human Resource Development Through Scholar Practitioners offers a comprehensive solution to this pressing issue Focusing on HRD scholars practitioners and professionals this book provides invaluable insights and strategies to overcome the barriers hindering the integration of theory and practice It meticulously explores collaborative knowledge creation practical research projects and innovative dissemination methods to offer actionable steps for aligning research with real world applications By addressing the fundamental questions of why the chasm exists who can bridge it and how to effectively close it this book serves as a roadmap for organizations seeking to enhance their HRD practices



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