

CHAPTER 01 INTRODUCTION TO OPERATIONS MANAGEMENT

Teaching Notes

Many students come to this course with negative feelings, perhaps because they have heard that the course includes a certain amount of quantitative material (which many feel uncomfortable with), or perhaps because the course strikes them as “how to run a factory.” Others seem to have very little idea about what operations management is. I view the initial meeting with my classes, and this first chapter, as opportunities to dispel some of these notions, and to generate enthusiasm for the course.

Highlights of the chapter include the following:

1. Operations as one of the three main functional concerns of most organizations.
2. The role and job of the operations manager as a planner and decision-maker.
3. Different ways of classifying (and understanding) production systems.
4. System design versus system operation.
5. Major characteristics of production systems.
6. Contemporary issues in operations management.
7. Operations as essentially managerial (planning, staffing, etc.)
8. The historical evolution of production/operations management.
9. Manufacturing operations versus service operations.

Reading: The Challenges of Managing Services

1. In comparison to manufacturing industry, services have:
 - a. Less structured jobs.
 - b. Higher customer contact.
 - c. Lower worker skills.
 - d. Low skill entry-level positions.
 - e. Higher employee turnover.
 - f. Higher input variability.
2. Because of the factors listed in the answer to question 1, in service industry it is more difficult to control costs and quality resulting in lower productivity. In addition the risk of customer dissatisfaction is greater and employee motivation is lower.

Reading: Why Manufacturing Matters

1. Since the U.S. economy is becoming more service based, the percentage of employment in manufacturing is declining while the percentage of employment in service industry is increasing. An agile manufacturer is able to switch quickly and economically from one product to another with very little disruption.

Operating Management 11e Chapter 3 Stevenson Solution To Problems

Hayley Stevenson



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EBOOK: Operations Management: Theory and Practice: Global Edition STEVENSON, WILL, 2019-01-11 EBOOK
Operations Management Theory and Practice Global Edition **Instructor's Manual to Accompany Operations Management** Stevenson, 2004-03 Production and Operations Management William J. Stevenson, 2001

Production/operations Management William J. Stevenson, 1999 The material in this book is intended as an introduction to the field of production and operations management It is suitable for both undergraduate and graduate students

Operations and Production Systems with Multiple Objectives Behnam Malakooti, 2014-02-03 The first comprehensive book to uniquely combine the three fields of systems engineering operations production systems and multiple criteria decision making optimization Systems engineering is the art and science of designing engineering and building complex systems combining art science management and engineering disciplines Operations and Production Systems with Multiple Objectives covers all classical topics of operations and production systems as well as new topics not seen in any similar textbooks before small scale design of cellular systems large scale design of complex systems clustering productivity and efficiency measurements and energy systems Filled with completely new perspectives paradigms and robust methods of solving classic and modern problems the book includes numerous examples and sample spreadsheets for solving each problem a solutions manual and a book companion site complete with worked examples and supplemental articles Operations and Production Systems with Multiple Objectives will teach readers How operations and production systems are designed and planned How operations and production systems are engineered and optimized How to formulate and solve manufacturing systems problems How to model and solve interdisciplinary and systems engineering problems How to solve decision problems with multiple and conflicting objectives This book is ideal for senior undergraduate MS and PhD graduate students in all fields of engineering business and management as well as practitioners and researchers in systems engineering operations production and manufacturing **Managerial Accounting** Irvin N. Gleim, Terry L. Campbell, 1992

Congressional Record United States. Congress, 1998 **PAIS Bulletin** , 1919 *Public Affairs Information Service Bulletin* , 1919 **Bulletin of the Public Affairs Information Service** Public Affairs Information Service, 1919 Turf, Field and Farm , 1866 *Working with Adolescent Violence and Abuse Towards Parents* Amanda Holt, 2015-08-14

Adolescent violence and abuse towards parents is increasingly recognised as a global problem Inverting how we normally understand power to operate in abusive relationships it involves actors who cannot easily be categorised as victims or perpetrators and often impacts families who are experiencing multiple stressors and hardships and may be experiencing other forms of family abuse This unique book draws on an international selection of contributors to identify present and explore what we know about what works when supporting these families Exploring conceptual and theoretical challenges produced by this emerging social problem Part 1 discusses some well established intervention approaches and programmes

looking at their theoretical base and relevant assessment delivery and evaluation issues It provides readers with a theoretical framework and toolkit for use in their own intervention work Part 2 presents examples of innovative practice with an emphasis on diverse institutional settings geographical locations and other important contexts that shape practice It provides readers with an understanding of some of the complexities involved in this kind of intervention work offering tools and strategies to be applied in their own work This interdisciplinary guide provides an essential resource for students and practitioners with an interest in domestic and family violence youth studies child protection drug and alcohol work and youth justice from a wide range of professional backgrounds

Design-Centered Entrepreneurship Min Basadur, Michael Goldsby, 2016-06-17 Supported by extensive research and field testing Design Centered Entrepreneurship presents a concise problem solving approach to developing a unique business concept Step by step guidelines provide insight into exploring market problem spaces uncovering overlooked opportunities reframing customer problems and creating business solutions Basadur and Goldsby present students with a creative and practical approach to problem finding perception organizational culture and ethics in the entrepreneurial field Plenty of useful diagrams help to organize key concepts making them easily accessible to readers Drawing on methodologies from the design field the book will help students of entrepreneurship fill in the missing piece that transforms opportunity recognition into a viable business concept Additional support for students and instructors including a virtual Creative Problem Solving Profile can be found at www.basadurprofile.com

Journal of the House of Representatives of the United States United States. Congress. House, 2014 Some vols include supplemental journals of such proceedings of the sessions as during the time they were depending were ordered to be kept secret and respecting which the injunction of secrecy was afterwards taken off by the order of the House

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The Illustrated London News ,1870

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