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in Project Management Professional PMP and worried about all the other voluminous books on PMP this book is a good place to start and a good place to end weeks before attempting the certification exam This is also a good handbook for practicing Decode PMP John Nidhin, 2018-10-15 Decode PMP is a last minute refresher guide for project management professionals the PMP certification exam Decode PMP is a quick prep book that the PMP aspirants need to go through during the last weeks before the PMP certification exam This guide presents all the critical concepts in the form of bulleted points tables and images for quick grasping along with question answer sections Decode PMP is updated as per PMBoK 6th edition Readers get to refresh the entire PMP syllabus rewind the concepts and memorize the formulae Decode PMP gives you the right stuff PMP Exam Prep Rita's Course in a Book for Passing the PMP Exam ,1999 in the right dose in a structured way Master Guide to Controllers' Best Practices Elaine Stattler, Joyce Anne Grabel, 2020-07-08 The essential guide for today s savvy controllers Today's controllers are in leadership roles that put them in the unique position to see across all aspects of the operations they support The Master Guide to Controllers Best Practices Second Edition has been revised and updated to provide controllers with the information they need to successfully monitor their organizations internal control environments and offer direction and consultation on internal control issues In addition the authors include guidance to help controllers carryout their responsibilities to ensure that all financial accounts are reviewed for reasonableness and are reconciled to supporting transactions as well as performing asset verification Comprehensive in scope the book contains the best practices for controllers and Reveals how to set the right tone within an organization and foster an ethical climate Includes information on risk management internal controls and fraud prevention Highlights the IT security controls with the key components of successful governance Examines the crucial role of the controller in corporate compliance and much more The Master Guide to Controllers Best Practices should be on the bookshelf of every controller who wants to ensure the well being of their organization In addition to their traditional financial role today s controllers no matter how large or small their organization are increasingly occupying top leadership positions. The revised and updated Second Edition of The Master Guide to Controllers Best Practices provides an essential resource for becoming better skilled in such areas as strategic planning budgeting risk management and business intelligence Drawing on the most recent research on the topic informative case studies and tips from finance professionals the book highlights the most important challenges controllers will face Written for both new and seasoned controllers the Guide offers a wide range of effective tools that can be used to improve the skills of strategic planning budgeting forecasting and risk management The book also contains a resource for selecting the right employees who have the technical knowledge analytical expertise and strong people skills that will support the controller s role within an organization To advance overall corporate performance the authors reveal how to successfully align strategy risk management and performance management In addition the Guide explains what it takes to stay ahead of emerging issues such as healthcare regulations revenue recognition globalization and workforce mobility As controllers adapt to their

new leadership roles and assume more complex responsibilities The Master Guide to Controllers Best Practices offers an authoritative guide to the tools practices and ideas controllers need to excel in their profession PMP Exam Prep Rita Mulcahy, 2002 A course in a book to pass the exam created by THE expert on the PMP and CAPM exams for over 10 years

The Manager's Communication Toolkit Tina Kuhn, 2019-02-05 How to Communicate with Difficult People in the Workplace and Successfully Lead Any Personality Type This is a clear and practical guide to high performance business communication Successful managers keep their organizations and teams focused on their goals and avoid the mire of drama and frustration This book teaches managers how to deal with the most difficult people listen and respond to others resolve conflict and be a stronger leader In The Manager's Communication Toolkit Tina Kuhn an accomplished Senior Executive with 35 years of expertise in organizational transformation introduces hands on strategies for dealing with the ten most challenging personality types the Manipulator Gossiper Naysayer Controller Perfectionist Yes Man Drama Queen Recluse Whiner and Liar Dividing the book into three parts she breaks down the different communication tools illustrates techniques for working purposefully and skillfully with the personalities she profiles and shows readers how to explore their own communication and management styles This book is for anyone who needs to communicate with others at work bosses coworkers subordinates and customers It provides a framework to have less conflict better communication and stronger leadership techniques Ultimately it can positively influence all relationships at work home school or anywhere else Most Frequently Asked Concepts on the PMP Examination Anil Mishra, PMP,2017-10-04 Want to pass the PMP examination quickly PMP exam aspirants are practising managers busy leading projects This leaves them with very little preparation time Here comes help It has been observed that 60% of the questions that appear in the PMP examination are from 40% of the test areas Most Frequently Asked Questions on the PMP Examination aims to begin your preparation from core concepts and then build your knowledge over it This book arms you with all the tools to pass the examination with ease The book also includes a separate FAQ section which answers preparation related questions on every aspirant s mind The Basics of Project Evaluation and Lessons Learned Willis H. Thomas, 2011-11-11 How do you determine if your project was a success beyond being within budget and completed on time How do you determine the impact of a project How do you capture valuable knowledge from a current or past project to enhance future programs The answer to all three questions is through project lessons learned Recipient of the 2012 PMI David I Cleland Project Management Literature Award Although lessons learned provide invaluable information for determining the success or failure of projects a systematic method for conducting lessons learned is critical to the ongoing success of your projects programs and portfolios The Basics of Project Evaluation and Lessons Learned details an easy to follow approach for conducting lessons learned on any project in any organization Whether your job entails running small projects from a home based business or managing large projects as a part of an international supply chain this book will be of great benefit It outlines a well indexed strategy to capture categorize and

control lessons based on best practices Reinforcing the project standards as outlined in the Project Management Body of Knowledge PMBOK Guide published by the Project Management Institute PMI the book incorporates the five Project Management Process Groups Initiating Planning Executing Monitoring Controlling and Closing It also integrates the nine Project Management Knowledge Areas Communications Cost Human Resources Integration Procurement Quality Risk Scope and Time Synthesizing essential concepts of project evaluation and lessons learned into an easy to follow process the book Outlines a practical 10 step process for conducting effective lessons learned Includes a wealth of project job aids including templates checklists forms and a Project Evaluation Resource Kit PERK on the accompanying CD Is supported by a comprehensive website at http www lessonslearned info Based on more than a decade of research supported by renowned experts in the field of evaluation this practical guide delivers the necessary resources for active engagement It introduces innovative concepts improved models and highlights important considerations to help you gain a multi dimensional perspective of project evaluation in the context of lessons learned **Daily Graphic** Ransford Tetteh, 2014-09-25 The Basics of Project Evaluation and Lessons Learned, Second Edition Willis H. Thomas, 2014-08-22 For some organizations Lessons Learned LL is an informal process of discussing and recording project experiences during the closure phase For others LL is a formal process that occurs at the end of each phase of a project Regardless of when they are performed if you are a project team member chances are you will soon be required to present an evaluation of your project using Lessons Learned Presenting new information that updates the award winning first edition The Basics of Project Evaluation and Lessons Learned Second Edition supplies practical guidance on conducting project Lessons Learned The first edition won the Project Management Institute's PMI David I Cleland Project Management Literature Award Following in the footsteps of its popular predecessor this second edition provides an easy to follow systematic approach to conducting Lessons Learned on a project Updated to align with the PMBOK Guide Fifth Edition Includes three new chapters PRINCE2 Agile Retrospectives and Knowledge Transfer in response to information requests from readers of the first edition from around the world Enhanced with valuable new resources in the Project Evaluation Resource Kit PERK found on the free CD included in the back of the book including a fully functional MS Access Lessons Learned Database The research in this book is based on four years of doctoral dissertation research and is supported by renowned experts in the field of evaluation The concepts covered are applicable to all types of organizations that implement projects and need to conduct Lessons Learned Providing tools and techniques for active engagement the text is founded on the principles of conducting project evaluations as recommended by the Project Management Institute PMI the world's leading not for profit membership association for the project management profession and PRINCE2 Project in Controlled Environments version 2 a major governing body of project management Simplifying and formalizing the methodology of conducting LL in projects the contents of this book will help organizations large and small more effectively implement processes and systems to support effective LL The text is supported by a Project

Evaluation Resource Kit PERK which is found in CD format at the back of the book Project Management Success: Last Things First Queenie Lee, Queenie Lee Pmp, 2017-11-11 This book is most suitable for aspiring and practicing project managers keen to benefit from real projects lessons learned coupled with preparation for PMP or Prince II exams Akin to those in PMO and program level managers and directors and management level who often play the stakeholders roles in the projects in the organization and interested to accelerate the success rates of project investment using lessons learned This book dives deep into true scenarios in appreciating project business value project financing decisions and looking at projects as investments tool by using certain mathematical formula and analysis methodology in achieving earned value management or arriving at decision point of continue or terminate projects This book looks deep into compilation of bonus tips on applying PMP formula and principles into using soft and hard skills through easy to read and user friendly diagrams In the end a PMP or Prince II or ITIL qualification is simply not enough without real field experience Therefore lessons learned and learning from last things first would be of great help here Project Management, Planning and Control Albert Lester, 2021-08-27 Covering the principles and techniques you need to successfully manage an engineering or technical project from start to finish Project Management Planning and Control is an established and widely recommended project management handbook Building on its clear and detailed coverage of planning scheduling and control this eighth edition includes new case studies from industries including petrochemical and construction as well as updates throughout to account for changes and best practice in governance and adjudication It also now includes expanded coverage of AI Big Data and sustainability Ideal for those studying for Project Management Professional PMP qualifications Project Management Planning and Control is aligned with the latest Project Management Body of Knowledge PMBOK for both the Project Management Institute PMI and the Association of Project Management APM and includes questions and answers to help you test your understanding Self contained chapters make this ideal for guick reference Provides case studies in project management from construction industries and AI Updated and expanded to address new trends and techniques related to governance stakeholder management BIM VDC and Primavera P6 An Introduction to Project Modeling and Planning Gündüz Ulusoy,Öncü Hazır, 2021-04-05 This textbook teaches the basic concepts and methods of project management but also explains how to convert them to useful results in practice Project management offers a promising working area for theoretical and practical applications and developing software and decision support systems DSS This book specifically focuses on project planning and control with an emphasis on mathematical modeling Models and algorithms establish a good starting point for students to study the relevant literature and support pursuing academic work in related fields The book provides an introduction to theoretical concepts and it also provides detailed explanations application examples and case studies that deal with real life problems The chapter topics include questions that underlie critical thinking interpretation analytics and making comparisons Learning outcomes are defined and the content of the book is structured following these goals Chapter 1 begins

by introducing the basic concepts methods and processes of project management This Chapter constitutes the base for defining and modeling project management problems Chapter 2 explores the fundamentals of organizing and managing projects from an organization s perspective Issues related to project team formation the role of project managers and organization types are discussed Chapter 3 is devoted to project planning and network modeling of projects covering fundamental concepts such as project scope Work Breakdown Structure WBS Organizational Breakdown Structure OBS Cost Breakdown Structure CBS project network modeling activity duration and cost estimating activity based costing ABC data and knowledge management Chapter 4 introduces deterministic scheduling models which can be used in constructing the time schedules Models employing time based and finance based objectives are introduced The CPM is covered The unconstrained version of maximizing Net Present Value NPV is also treated here together with the case of time dependent cash flows Chapter 5 focuses on the time cost trade off problem explaining how to reduce the duration of some of the activities and therefore reduce the project duration at the expense of additional costs This topic is addressed for both continuous and discrete cases Chapter 6 discusses models and methods of scheduling under uncertain activity durations PERT is introduced for minimizing the expected project duration and extended to the PERT Costing method for minimizing the expected project cost Simulation is presented as another approach for dealing with the uncertainty in activity durations and costs To demonstrate the use of the PERT a case study on constructing an earthquake resistant residential house is presented Classifications of resource and schedule types are given in Chapter 7 and exact and heuristic solution procedures for the single and multi mode resource constrained project scheduling problem RCPSP are presented The objective of maximizing NPV under resource constraints is addressed and the capital constrained project scheduling model is introduced In Chapter 8 resource leveling and further resource management problems are introduced Total adjustment cost and resource availability cost problems are introduced Various exact models are investigated A heuristic solution procedure for the resource leveling problem is presented in detail Also resource portfolio management policies and the resource portfolio management problem are discussed A case study on resource leveling dealing with the annual audit project of a major corporation is presented Project contract types and payment schedules constitute the topics of Chapter 9 Contracts are legal documents reflecting the results of some form of client contractor negotiations and sometimes of a bidding process which deserve closer attention Identification and allocation of risk in contracts project control issues disputes and resolution management are further topics covered in this Chapter A bidding model is presented to investigate client contractor negotiations and the bidding process from different aspects Chapter 10 focuses on processes and methods for project monitoring and control Earned Value Management is studied to measure the project performance throughout the life of a project and to estimate the expected project time and cost based on the current status of the project How to incorporate inflation into the analysis is presented In Chapter 11 qualitative and quantitative techniques including decision trees

simulation and software applications are introduced Risk phases are defined and building a risk register is addressed An example risk breakdown structure is presented The design of risk management processes is introduced and risk response planning strategies are discussed At the end of the Chapter the quantitative risk analysis is demonstrated at the hand of a team discussion case study Chapter 12 covers several models and approaches dealing with various stochastic aspects of the decision environment Stochastic models generation of robust schedules use of reactive and fuzzy approaches are presented Sensitivity and scenario analysis are introduced Also simulation analysis which is widely used to analyze the impacts of uncertainty on project goals is presented Chapter 13 addresses repetitive projects that involve the production or construction of similar units in batches such as railway cars or residential houses Particularly in the construction industry repetitive projects represent a large portion of the work accomplished in this sector of the economy A case study on the 50 km section of a motorway project is used for demonstrating the handling of repetitive project management How best to select one or more of a set of candidate projects to maintain a project portfolio is an important problem for project based organizations with limited resources The project selection problem is inherently a multi objective problem and is treated as such in Chapter 14 Several models and solution techniques are introduced A multi objective multi period project selection and scheduling model is presented A case study that addresses a project portfolio selection and scheduling problem for the construction of a set of dams in a region is presented Finally Chapter 15 discusses three promising research areas in project management in detail i Sustainability and Project Management ii Project Management in the Era of Big Data and iii the Fourth Industrial Revolution and the New Age Project Management We elaborate on the importance of sustainability in project management practices discuss how developments in data analytics might impact project life cycle management and speculate how the infinite possibilities of the Fourth Industrial Revolution and the new technologies will transform project management Ethics and Project Management Ralph L. Kliem, PMP,2011-10-12 Ethics plays a critical role in project practices management but all too often its importance is overlooked This benign neglect can result in serious consequences to individuals and organizations ranging from tarnished reputations to civil and criminal liability Ethics and Project Management demonstrates the importance of making ethics a key consideration in managing projects and describes the impacts that occur when ethical transgressions arise Providing the tools necessary for project managers to avoid an ethical lapse that can put themselves and their organization at risk this volume Defines ethics and places it within the project management context Discusses the contents of the Project Management Institute's code of ethics Enables project managers to recognize the trends that precipitate ethical dilemmas on a project Demonstrates how ethical concerns permeate the entire project life cycle Provides tips on establishing a governance protocol to ensure ethical compliance Explores legal issues that arise from unethical behavior Examines how ethical concerns on a project can have global implications and how to operate in international settings with cultural differences Each chapter ends with a Getting Started Checklist facilitating

immediate application of the concepts discussed and making it easy for project managers to determine whether they are in compliance with ethical standards Providing a solid roadmap for the ethical health of a project this volume is essential reading for all those concerned with avoiding the disastrous consequences of a cavalier approach to ethics Praise for the book a great desktop reference for any project manager It is a must have title to complete any project management library and I recommend it to both new and highly experienced project managers Gregg D Richie PMP MCTS CNP Managing **Project Managers at Work** Bruce Harpham, 2017-08-28 Read 25 in depth candid interviews with notable project managers Discover how project managers work what they do how they adapt and make decisions how they inspire and motivate others what career lessons and advice they can share and how they landed their current jobs either as project managers or in more senior positions thanks to their success as project managers Most of the project managers featured in this book together with a selection of program managers executives entrepreneurs and CEOs with project management backgrounds and responsibilities work in the technology sector but many work in other industries including banking and financial services consulting aerospace energy and transportation Bruce Harpham PMP a project management career advisor and journalist has chosen interviewees who range across the spectrum of company size and maturity and of individual career stages from CEOs who were formerly project managers such as Mavenlink's Ray Grainger to founders of project management consulting firms such as Tramore s Tom Atkins to project managers at the world s leading tech giants such as IBM s Bob Tarne Google's Michael Lubrano Apple's Seth I Gillespie and Cisco's Hassan Osman in the space industry such as NASA's David Woerner Canadian Space Agency's Isabelle Tremblay and EUMETSAT's Hilary Wilson in financial services such as TD Bank's Ilana Sprongl and Ontario Municipal Employees Retirement System's Annette Lyjak and at transportation companies such as Amtrak's Sarina Arcari What You ll Learn Practicing project managers and engineers and graduates who aspire to become project managers will learn from the mouths of seasoned exponents at the top of their profession Break into project management cultivate leadership skills and influence higher ups Win assignments to manage career advancing projects and ace deliveries Avoid pitfalls and recover from operational failures and managerial mistakes Manage the distractions and pressures of project work successfully while maintaining high morale Discover the books courses and development strategies they used to make it to the top Who This Book Is For Practicing project managers including the half million PMI members required to pursue continuing education to maintain certification The secondary readership is engineers career changers and recent graduates who aspire to become project managers Advances in Civil Engineering and Infrastructural Development Laxmikant Madanmanohar Gupta, Maya Rajnarayan Ray, Pawan Kumar Labhasetwar, 2020-11-13 This book comprises selected proceedings of the International Conference on Recent Advancements in Civil Engineering and Infrastructural Developments ICRACEID 2019 The contents are broadly divided into five areas i smart transportation with urban planning ii clean energy and environment iii water distribution and waste

management iv smart materials and structures and v disaster management The book aims to provide solutions to global challenges using innovative and emerging technologies covering various fields of civil engineering The major topics covered include urban planning transportation water distribution waste management disaster management environmental pollution and control environmental impact assessment application of GIS and remote sensing and structural analysis and design Given the range of topics discussed the book will be beneficial for students researchers as well industry professionals

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