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leaders to improve across multiple dimensions especially if they are strong in some areas and not as strong in others. Presents the ideal for each part of the model along with examples of partial fulfillment and what it looks like when a leader evidences very few of the ideals Incorporates examples and excerpts from school leaders who demonstrate varied levels of engagement with the model to help readers see themselves in the various categories Addresses the challenges today s leaders are facing due to policies and political climates working to pull back on equity work

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