

**MARCH 2023 PROFESSIONAL EXAMINATIONS
MANAGEMENT ACCOUNTING (PAPER 2.2)
CHIEF EXAMINER'S REPORT, QUESTIONS AND MARKING SCHEME**

EXAMINER'S GENERAL COMMENTS

This report is focused on the evaluation of the management accounting paper written in the March 2023 professional examination. Though the questions were fairly balanced in terms of spread over the syllabus, the theory constituted only about 18% of the total scores.

The overall performance was below expectation.

STANDARD OF THE PAPER

The standard was not different from previously administered papers. Almost all the areas in the syllabus were covered and marks were fairly allocated based on the weightings. It appeared however that marks allocated for question 4 a) did not commensurate with the tasks involved. Candidates were required to calculate the relevant cash flow and calculate the NPV for three (3) marks.

PERFORMANCE OF CANDIDATES

Performance of candidates was below expectation. The poor performance was widespread. No signs of copying were observed. Generally, the questions were within the competence of an average candidate. What may have accounted for such poor performance could be the fact that theory questions were few and some of the areas were also not popular with students e.g. Throughput Accounting, Economic Value Added (EVA) and Sensitivity Analysis under Investment Appraisal.

NOTABLE STRENGTHS AND WEAKNESSES

Most candidates performed well in the budgeting questions. The budgeted income statement was well answered as well as the theory in 4 (b).

Candidates demonstrated some weaknesses in three major areas; EVA, Standard Costing and Sensitivity Analysis. Most candidates could not calculate the economic profit (net operating profit after tax) neither could they calculate the weighted average cost of capital. The topic appeared new to candidates.

Under variances, most candidates had difficulty using the given variances to determine standard cost. In answering the factors to consider before variances are investigated some candidates were talking about causes of variances.

The capital budgeting question appeared a bit loaded and though mathematically feasible it was not too realistic since the first-year inflow alone could result in positive NPV. Secondly most candidates were not conversant with the sensitivity analysis.

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