

Enterprise Risk Management Policy and Procedures Manual

I. Policy Introduction

The Board of Directors and Management of Lumen Shipping Corporation (LSC) consider risk management as a central or integral part of the organization's strategic management. It is the process whereby LSC methodically address the risks attaching to their activities with the goal of achieving sustained benefits within each activity and across the portfolio of all business activities.

Risk Management is the culture, processes and structures that are directed towards realizing potential opportunities and managing adverse effects. It is a tool to help Management integrate its decision-making process, maintain its focus, as well as maximize its profits. It offers a framework or process for effectively managing uncertainties, responding to risks, and exploring opportunities as they arise to ensure that value is created, protected, and enhanced.

The purpose of this risk management procedure is to provide all personnel of Lumen Shipping Corporation with the skills to apply consistent and comprehensive risk management methodology which includes how to identify, analyze, measure and control risks.

This risk management process contained in this manual follows the COSO Enterprise Risk Management Framework. It is a continuous and evolving process which runs throughout the organization's strategy and the implementation of that strategy. It should address methodically analyze all the risks surrounding the organization's activities in the past and present so we can learn from it and protect the future.

II. Definition of Terms

Risk Management is the identification, assessment, and prioritization of risks followed by coordinated and economical application of resources to minimize, monitor, and control the probability and/or impact of unfortunate events or to maximize the realization of opportunities.

A **risk** is an uncertain event that will have a negative impact on the achievement of a business objective.

A **control** is a process, effected by an entity's board of directors, management and other personnel, designed to provide reasonable assurance regarding the achievement of objectives.

Unidentified risk is a risk without regard to any management action or controls to either to change its nature or value.

Residual risk is the remaining exposure after considering management action or control to reduce the impact or likelihood of the risk.

A **risk appetite** is the level of risk the organization is willing to take in pursuit of value or its activities at desired level of resource growth – outcomes. It can vary over time and from work to work area. This risk appetite must be articulated by the board and management and must be communicated across the organization.

Note: This entry is subject to final approval.

Risk Management Procedures Manual

K Morrison



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