

Leisure Reflections

Robert A. Stebbins



Professor Robert A. Stebbins, with over 35 years in leisure studies, has pioneered the ideas of 'serious leisure', 'casual leisure', 'project-based leisure' and 'optimal leisure'. He is currently Faculty Professor in the Department of Sociology at the University of Calgary. Author of 34 books and monographs in several areas of social science, his most important recent works bearing on these ideas include: *Amateurs, Professionals, and Serious Leisure* (McGill-Queen's University Press, 1992); *After Work: The Search for an Optimal Leisure Lifestyle* (Detselig, 1998); *New Directions in the Theory and Research of Serious Leisure* (Edwin Mellen, 2001); *The Organizational Basis of Leisure Participation: A Motivational Explanation* (Venture, 2002); *Volunteering as Leisure/Leisure as Volunteering* (CASS, 2004, edited with M. Graham); and *Between Work and Leisure* (Transaction, 2004). Forthcoming books include *Challenging Mountain Nature* (Detselig) and *A Dictionary of Nonprofit Terms and Concepts* (Indiana University Press, with D.H. Smith and M. Dover). He was elected Fellow of the Academy of Leisure Sciences in 1996 and, in 1999, elected Fellow of the Royal Society of Canada; and has been a member of LSA since 1995.

Stebbins's main leisure interests lie in amateur music, where he is a jazz and classical double bassist, and in various outdoor hobbyist pursuits, notably cross-country skiing, snowshoeing, and hiking and mountain scrambling (hiking to mountain tops). He is also an active volunteer in the Calgary French community, primarily as Past-President of the Société d'accueil francophone (an organization that helps French-speaking immigrants settle in Calgary). And, to be sure, casual leisure counts as well. For Stebbins it consists mainly of evening conversations with friends and family and dining out in Calgary's restaurants.

Leisure Reflections ... No. 23

Social Entrepreneurship as Work and Leisure

If articles in the mass print media and on some Internet websites are any indication, social entrepreneurship has become something of a modern-day hit among morally conscious people itching to solve a particular social problem and possibly make money in the process. Social entrepreneurship is an altruistic undertaking. These entrepreneurs execute innovative solutions to what they define as social problems, be they local, national, or international. In social entrepreneurship people use the principles of enterprise to foster social change, which they do by establishing and managing a venture. Some of them set up small, medium, or large non-profit groups designed to ameliorate a difficult situation threatening certain people, flora, or fauna or a certain aspect of the environment, if not a combination of these. Others are profit-seekers. They work to establish a money-making enterprise that also improves such a situation in one of these four areas.

Whether starting and running a non-profit or a for-profit social enterprise, these entrepreneurs are commonly practically oriented people. They have a mission, typically one that is powerfully felt, and they want action leading to solution of the problem targeted in that mission. But what, in scientific terms, are these people doing? How can we explain why some people devote huge amounts of time and sometimes personal funds to solving a social problem? One might argue that in the case of the for-profit entrepreneurs the answer is obvious: they want to make money. But, when profit is the motive, nearly all social enterprises are substantially risky ventures. If you want to be sure to make even a modest amount of money, there are far more secure businesses than this kind.

In other words we must look beyond the profit motive for a more profound explanation of social entrepreneurship. The serious leisure perspective offers a two-pronged explanation that meets this requirement. The crux of the argument that follows is that pursuit of non-profit entrepreneurship is a serious leisure undertaking of the career volunteer kind, whereas pursuit of for-profit entrepreneurship is a kind of devotee work. What, in detail, does this mean?

The Career Volunteer as Social Entrepreneur

Career volunteering is one of three types of serious leisure. *Serious leisure* is the systematic pursuit of an amateur, hobbyist, or volunteer activity that people find so substantial, interesting, and fulfilling that, in the typical case, they launch themselves on a (leisure) career centered on acquiring and expressing a combination of its special skills, knowledge, and experience. It takes considerable commitment to stay with an activity like developing a social enterprise, and to stay long enough to acquire the special skills, knowledge, and experience needed to succeed. A sense of career emerges from acquiring these skills, knowledge, and so on. The serious leisure that social entrepreneurs pursue is that of the volunteer.

A *volunteer* is someone who offers un-coerced altruistic help either formally or informally with no or, at most, token pay for the benefit of both the target of benefits (beneficiaries of the work of the enterprise who are not part of the volunteer's family) and the volunteer. Among the benefits volunteers commonly gain are the

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Table of Contents Robert A Stebbins Serious Leisure A Perspective For

1. Understanding the eBook Robert A Stebbins Serious Leisure A Perspective For
 - The Rise of Digital Reading Robert A Stebbins Serious Leisure A Perspective For
 - Advantages of eBooks Over Traditional Books
2. Identifying Robert A Stebbins Serious Leisure A Perspective For
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Robert A Stebbins Serious Leisure A Perspective For
 - User-Friendly Interface
4. Exploring eBook Recommendations from Robert A Stebbins Serious Leisure A Perspective For
 - Personalized Recommendations
 - Robert A Stebbins Serious Leisure A Perspective For User Reviews and Ratings
 - Robert A Stebbins Serious Leisure A Perspective For and Bestseller Lists
5. Accessing Robert A Stebbins Serious Leisure A Perspective For Free and Paid eBooks

- Robert A Stebbins Serious Leisure A Perspective For Public Domain eBooks
- Robert A Stebbins Serious Leisure A Perspective For eBook Subscription Services
- Robert A Stebbins Serious Leisure A Perspective For Budget-Friendly Options
- 6. Navigating Robert A Stebbins Serious Leisure A Perspective For eBook Formats
 - ePub, PDF, MOBI, and More
 - Robert A Stebbins Serious Leisure A Perspective For Compatibility with Devices
 - Robert A Stebbins Serious Leisure A Perspective For Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Robert A Stebbins Serious Leisure A Perspective For
 - Highlighting and Note-Taking Robert A Stebbins Serious Leisure A Perspective For
 - Interactive Elements Robert A Stebbins Serious Leisure A Perspective For
- 8. Staying Engaged with Robert A Stebbins Serious Leisure A Perspective For
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Robert A Stebbins Serious Leisure A Perspective For
- 9. Balancing eBooks and Physical Books Robert A Stebbins Serious Leisure A Perspective For
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Robert A Stebbins Serious Leisure A Perspective For
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Robert A Stebbins Serious Leisure A Perspective For
 - Setting Reading Goals Robert A Stebbins Serious Leisure A Perspective For
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Robert A Stebbins Serious Leisure A Perspective For
 - Fact-Checking eBook Content of Robert A Stebbins Serious Leisure A Perspective For
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development

- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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