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ASSOCIATION DES  
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January 4, 2016

Dr. Frances Hughes  
Incoming Chief Executive Officer  
International Council of Nurses  
3., Place Jean  
Marteau 1201 -  
Geneva Switzerland

Dear Dr. Hughes,

On behalf of the board of directors of the Canadian Nurses Association (CNA), we extend congratulations to you on your recent appointment as the chief executive officer of the International Council of Nurses.

The commitment and leadership you've shown over many years, as an educator, clinician and a health-care executive in progressively senior roles, will undoubtedly serve ICN's efforts to build a strong nursing community to meet global health challenges.

An active member of ICN since our inception in 1908 and a proud recipient of the 2015 ICN Membership Inclusiveness Silver Award, CNA looks forward to working with you on global nursing and health matters. Many of ICN's strategic priorities for the years ahead — bringing solidarity and cooperation across the profession, providing leadership to advance nursing, and influencing health policy to achieve better outcomes — resonate with several of CNA's own priorities.

This past year, CNA had the opportunity to participate with ICN and the World Health Organization in the first professional consultation on health human resources. In doing so, we were able to offer expertise for the development of an evidence-based opinion document that framed central issues on global needs in this area. We hope CNA will have further opportunities to collaborate with ICN on such important policy issues during your tenure.

Many exciting opportunities await you, and we wish you every success and professional fulfilment in your new role.

Sincerely,

Karima Velji, RN, PhD, CHE  
President

Anne Sutherland Boal, RN, BA,  
MHSA Chief Executive Officer

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**Lei Shi**



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