

Management is an activity or effort carried out to achieve goals by using or coordinating the activities of other people. In this sense, there are three important elements, namely the existence of more than one person, the existence of a goal to be achieved, and a person who is responsible for achieving that goal.

Production and operations management is an activity to organize and coordinate the use of resources in the form of human resources, equipment resources and financial resources and materials, effectively and efficiently, to create and increase the utility of goods or services. From the description above, it can be stated that production and operations management is the process of achieving and utilizing resources to produce or produce goods or services that are useful as an effort to achieve organizational goals and objectives. The goals of the organization include, among other things, obtaining a certain level of profit or maximizing profits, providing services with a good level of service, and making efforts and efforts to ensure the existence of the organization.

Production and operations managers, in organizing and coordinating the use of resources, need to make decisions related to efforts to achieve goals, so that the goods and services produced are appropriate and appropriate to what is expected, namely the right quality. (quality), the right amount (quantity) and on time as planned, and at low costs. Production and operations management activities are a combination of 6 elements that are related to each other, namely: 1). Men (Humans) , 2). Money (Money) , 3). Machines (Machines) , 4). Material (Material) , 5). Methods and 6). Markets (Market)

Several experts explain the meaning of Production Management, including:

1. According to **Sofjan Assauri (2008)** , said that: "Production and Operations Management is an activity that regulates and coordinates the use of resources in the form of human resources, equipment resources and financial and material resources, effectively and efficiently to create and increase the usefulness (utility) of a good or service".
2. **Hani Handoko (2000)**, explained that production and operations management is an optimal management effort, the use of resources (or often called production factors), labor, machines, equipment, raw materials and so on in the process of transforming raw materials and labor into various products or services.
3. Meanwhile, according to **Fogarty, translated by Eddy Herjanto (2008)**, the meaning of Production and Operations Management is: "A process that continuously and effectively uses management functions to efficiently integrate various resources in order to achieve goals".

From the definitions above, it can be said that operations management is the design of operations and improvements to the production system as well as the change of resources owned by the company (including land, labor, capital and management input) into output in the form of desired goods or services.

DEVELOPMENT OF PRODUCTION AND OPERATIONS MANAGEMENT

For more than two centuries, Production and Operations Management has been known as an important factor in contributing to advancing the level of economic prosperity of many communities. Initially POM (*Production and Operation Management*) was known as *Manufacturing Management*, then *Production Management* and finally *Operation Management*. *Manufacturing Management* was known in the 18th century. The first person to pay attention to efficient production methods was Adam Smith, who wrote the book *The Wealth of Nations* (1776). Adam Smith stated the advantages of the division of *Labor*, namely:

1. An increase in a person's abilities or skills if that person does work repeatedly,
2. Time savings are obtained, due to frequently changing jobs from one job to another,
3. The discovery of specialized machines that only do one type of work in a series of jobs.

Operation Management Chapter 8 Problems Solutions

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