

# Checklist: Board Manual Materials

General Materials	Agency Info
☐ Welcome letter from the Board President and/or Executive Director	□ Org chart
Calendar of board meetings, major	□ Resume and bio of ED/CEO & key staff
events, important fiscal/compliance deadlines, etc.	☐ Recent annual reports & newsletters
	☐ Brochures & fact sheets
Board Service	☐ Description of services, programs & clients served
☐ Board member & officer job descriptions	
☐ Board member contract	Legal & Compliance
☐ Committee descriptions & responsibilities	□ Articles of Incorporation
List of current board members including contact info, affiliations, board office, committee & terms	□ IRS Tax ID (updated annually)
	☐ Solicitation License (updated annually)
☐ Minutes from board meetings & committee meetings	<ul> <li>Certificate of liability insurance (updated annually)</li> </ul>
☐ Resources on governance & board service	Descriptions or copies of any significant contracts or cooperative working
Strategic Plan	agreements (MOAs, MOUs, etc.)
Any documents related to the organization's strategic plan	<ul> <li>Descriptions of major grants/donations and related key tasks, deadlines, etc.</li> </ul>
Any documents related to an ongoing initiative such as a capital campaign	Bylaws & Policies
	☐ Bylaws & all board-approved policies
Fundraising	Conflict disclosure form, Confidentiality agreement, etc.
General fundraising expectations for the	agreement etc.
board (including give or get policy)	<ul> <li>Other board-approved items such as a succession plan, resolutions,</li> </ul>
Descriptions of major events including expectations for board members	emergency/safety protocols, etc.
☐ Fundraising resources	Finance
Mission	Organization's annual budget
	☐ Audited financial statements (past 3 yrs)
☐ Basic info on the history of the sector	☐ IRS Form 990s (past 3 yrs)
Resources relevant to the mission and the organization's work	☐ Most recent IRS quarterly tax report

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**PT Brinkman** 

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