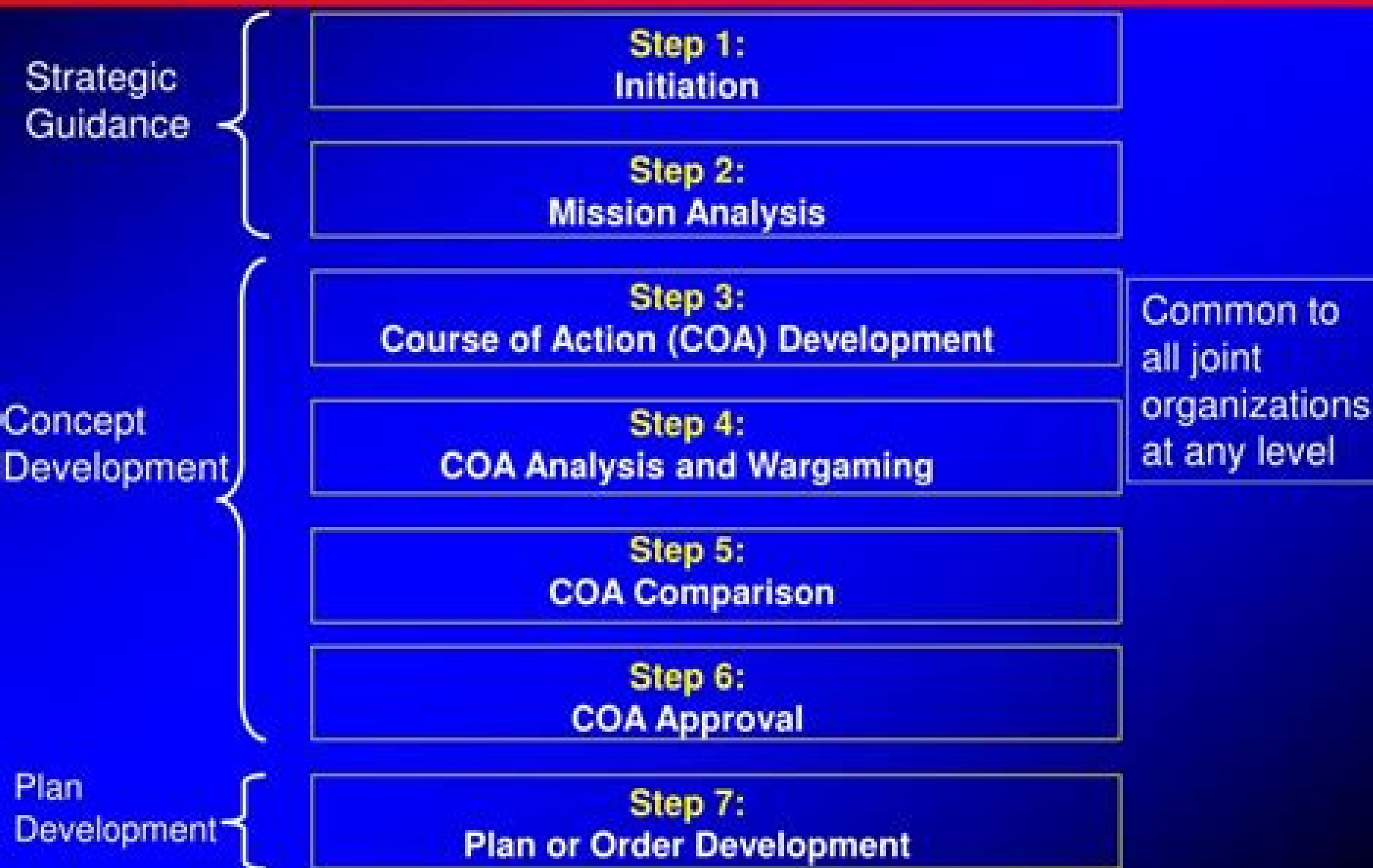


THE JOINT OPERATION PLANNING PROCESS



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Planning for Planners Mike Santacroce, 2013-05-20 The global security environment mandates a flexible adaptive approach to planning for the use of military forces in support of United States national security objectives Today the global environment is characterized by regional instability failed states increased weapons proliferation global terrorism and unconventional threats to U S citizens interests and territories This environment requires an ever greater cooperation between all the elements of national power if we are to be successful as a nation To attain our national objectives it will require an efficient and effective use of the whole interagency to coordinate and manage the diplomatic informational military and economic DIME instruments of national power This effort is supported by and coordinated with that of our allies and various intergovernmental nongovernmental and regional security organizations This publication purposely blends and attempts to explain the linkage between the CCDR and the rest of the interagency for planning and execution We must as a military be aware of what the rest of the interagency brings to the table while enabling the rest of the interagency to help achieve our national objectives as outlined by the President We do this by starting with an education in an environment where we interact one on one with our Joint and interagency partners Most of our Service and advanced level schools today have such an environment and we need to ensure that environment grows which will in turn enable us to grow wiser as planners

Planning for Planners Michael A. Santacroce, 2011 The global security environment mandates a flexible adaptive approach to planning for the use of military forces in support of United States national security objectives Today the global environment is characterized by regional instability failed states increased weapons proliferation global terrorism and unconventional threats to U S citizens interests and territories This environment requires an ever greater cooperation between all the elements of national power if we are to be successful as a nation To attain our national objectives it will require an efficient and effective use of the whole interagency to coordinate and manage the diplomatic informational military and economic DIME instruments of national power This effort is supported by and coordinated with that of our allies and various intergovernmental nongovernmental and regional security organizations This publication purposely blends and attempts to explain the linkage between the CCDR and the rest of the interagency for planning and execution We must as a military be aware of what the rest of the interagency brings to the table while enabling the rest of the interagency to help achieve our national objectives as outlined by the President We do this by starting with an education in an environment where we interact one on one with our Joint and interagency partners Most of our Service and advanced level schools today have such an environment and we need to ensure that environment grows which will in turn enable us to grow wiser as planners

A Case Study of the Implementation of Joint Planning in an Organization Undergoing Transformation to Joint Force Headquarters in One State Stephen G. Lind, U.S. Army Command and General Staff College, 2008 **Case Study of Joint Planning Implementation in an Organization Undergoing Transformation to Joint Force**

Headquarters in One State Stephen G. Lind, 2008 The National Guard has been in a nearly constant state of change in one form or another since its inception The events that have transpired since the attacks on the World Trade Center on 11 September 2001 demonstrated the need for the next major evolution of the National Guard The National Guard began the process of transforming the State Military Headquarters in all 54 states and territories by converting from an Administrative and Oversight Headquarters to a Joint Operational Activity in 2003 This study investigates the changes brought about by the implementation of the joint planning process with relation to the transformation to Joint Force headquarters in California It explores the impact of the joint planning process to current operational plans within California and the challenges and successes experienced during the process In doing so it focuses on the effects the JFHQ transformation process has had in California One critical component to operating in a joint environment is the ability for the organization to conduct Joint Planning using the Joint Operation Planning and Execution System JOPES format All of the existing plans for each state would have to be updated and converted to the JOPES format adding to the challenges of learning a new planning format and training planners to use the new format This study finds that resourcing has been the most significant challenge to the transformation process with regards to joint planning The planning staff within the J 5 has suffered from a lack of sufficient personnel to conduct both strategic and operational planning simultaneously Strategic planning has been extremely effective while operational planning has produced mixed results Personnel within the joint staff have not been trained on the Joint Operations Planning Process JOPP which further hampers its operational planning capability The lack of trained planners has slowed attempts to update and transition current on the shelf plans from *The Management of Security Cooperation* ,2017

Strategy Richard J Bailey, James W Forsyth, Mark O Yeisley, 2016-04-15 How does one engage in the study of strategy Strategy Context and Adaptation from Archidamus to Airpower argues that strategy is not just concerned with amassing knowledge it is also about recognizing our imperfect understanding of the environment and respecting the complex nature of adaptation to the unforeseen or unexpected In essence the strongest strategists are those who commit to an education that cultivates a more holistic and adaptive way of thinking With that thought in mind the contributors to Strategy each a current or former professor at the School of Advanced Air and Space Studies widely considered the Department of Defense s premier school of strategy offer ways of thinking strategically about a variety of subject matters from classical history to cyber power Practitioners in the profession of arms perhaps more than any other profession must employ critical thinking where the application of power on land at sea in the air and in space and cyberspace are concerned Strategy examines various sub disciplines regarding the use of power and illuminates different approaches to thinking which have implications beyond the implementation of force **Professional Journal of the United States Army** ,2015 *Military Review* ,2015 **Raising Thinking from the Tactical to the Operational Level** United States. Congress. House. Committee on Armed Services. Oversight and Investigations Subcommittee, 2010 **Special Warfare** ,2016 *U.S. NAVY MANUALS COMBINED:*

OPERATIONS SECURITY (OPSEC) NTTP 3-54M; NAVY INFORMATION OPERATIONS NWP 3-13; AND THE COMMANDER'S HANDBOOK ON THE LAW OF NAVAL OPERATIONS NWP 1-14M (2007 & 2017 EDITIONS) , NTTP 3 54M MCWP 3 40 9 provides the commander with an operations security OPSEC overview OPSEC evolution and guidance for the most crucial aspect of OPSEC that of identifying critical information CI It explains the OPSEC process also known as the OPSEC five step process This publication addresses the areas of OPSEC and force protection public affairs officer PAO interaction the role of the Naval Criminal Investigative Service NCIS in coordination with OPSEC the OPSEC OMBUDSMAN KEY VOLUNTEER relationship and the conduct of OPSEC assessments This publication includes separate chapters on Web page registration Web risk assessment and Red team activity Appendices provide guidance to implement effective plans programs at the individual unit strike group and shore establishment levels NWP 3 13 FEB 2014 NAVY INFORMATION OPERATIONS provides information operations guidance to Navy commanders planners and operators to exploit and shape the information environment and apply information related capabilities to achieve military objectives This publication reinforces the integrating functionality of information operations to incorporate informationrelated capabilities and engage in the information environment to provide a military advantage to the friendly Navy force It is effective upon receipt 1 NWP 1 14M MCTP 11 10B COMDTPUB P5800 7A AUG 2017 THE COMMANDER S HANDBOOK ON THE LAW OF NAVAL OPERATIONS is available in the Navy Warfare Library It is effective upon receipt and supersedes NWP 1 14M MCWP 5 12 1 COMDTPUB 5800 7A JUL 2007 The Commander s Handbook on the Law of Naval Operations 2 Summary This revision updates and expands upon various topics regarding the law of the sea and law of war In particular it updates the history of U S Senate consideration of the UN Convention on the Law of the Sea to include its 2012 hearings emphasizes that islands rocks and low tide elevations are naturally formed and that engineering construction and land reclamation cannot convert their legal status provides more detail on U S sovereign immunity policy for Military Sealift Command chartered vessels and for responding to foreign requests for health inspections and medical information removes language indicating that all USN USCG vessels under command of a noncommissioned officer are auxiliary vessels emphasizes that only warships may exercise belligerent rights during international armed conflicts adds a description of U S Chinese bilateral and multilateral agreements promoting air and maritime safety updates the international law applicable to vessels seeking a place of refuge updates the description of vessels assimilated to vessels without nationality provides detailed descriptions of the five types of international straits states the U S position on the legal status of the Northwest Passage and Northern Sea Route updates the list of international duties in outer space updates the law regarding the right of safe harbor adds honor as a law of war principle adds information about weapons reviews in the Department of the Navy updates the law regarding unprivileged enemy belligerents includes information about the U S position on the use of landmines expands on the discussion of the International Criminal Court ICC and updates the law of targeting

Handbook of Military Industrial Engineering

Adedeji B. Badiru, Marlin U. Thomas, 2009-02-25 In light of increasing economic and international threats military operations must be examined with a critical eye in terms of process design management improvement and control Although the Pentagon and militaries around the world have utilized industrial engineering IE concepts to achieve this goal for decades there has been no single reso

U.S.-China Strategic Relations and Competitive Sports David Lai, 2022-02-21 This book investigates cultural influences of competitive sports on U S and Chinese strategic thinking and tactical behavior Most competitive sports owe their origins to human fighting Although they are ritualized contests competitive sports have retained many aspects of human warfare especially the use of strategy and tactics that moves human contest beyond military clashes to the subjugation of opponents without bloodshed Cultural influences usually go unnoticed Indeed Washington often conducts foreign affairs like football games without knowing that is the case Likewise Beijing moves in Weiqi style subconsciously This book uncovers these influences

Military Strategy, Joint Operations, and Airpower Ryan

Burke, Michael Fowler, Kevin McCaskey, 2018-09-03 An ideal textbook for classes on modern airpower and joint operations

A Companion to American Military History James C. Bradford, 2009-11-03 With more than 60 essays A Companion to American Military History presents a comprehensive analysis of the historiography of United States military history from the colonial era to the present Covers the entire spectrum of US history from the Indian and imperial conflicts of the seventeenth century to the battles in Afghanistan and Iraq Features an unprecedented breadth of coverage from eminent military historians and emerging scholars including little studied topics such as the military and music military ethics care of the dead and sports Surveys and evaluates the best scholarship on every important era and topic Summarizes current debates and identifies areas where conflicting interpretations are in need of further study

Joint Operation Planning M. G. Mullen, 2013-03-07 Joint operation planning consists of planning activities associated with joint military operations by combatant commanders CCDRs and their subordinate joint force commanders JFCs in response to contingencies and crises It transforms national strategic objectives into activities by development of operational products that include planning for the mobilization deployment employment sustainment redeployment and demobilization of joint forces Strategic direction is the common thread that integrates and synchronizes the planning activities and operations of the Joint Staff JS combatant commands CCMDs Services JFCs combat support agencies CSAs and other Department of Defense DOD agencies It provides purpose and focus to the planning for employment of military force As an overarching term strategic direction encompasses the processes and manner by which the President and the Secretary of Defense SecDef provide strategic guidance to the joint force Joint operation planning occurs within Adaptive Planning and Execution APEX which is the department level system of joint policies processes procedures and reporting structures APEX is supported by communications and information technology that is used by the joint planning and execution community JPEC to monitor plan and execute mobilization deployment employment sustainment redeployment and demobilization activities associated with joint

operations APEX formally integrates the planning activities of the JPEC and facilitates the JFC's seamless transition from planning to execution during times of crisis APEX activities span many organizational levels but the focus is on the interaction between SecDef and CCDRs which ultimately helps the President and SecDef decide when where and how to commit US military forces In conducting joint operation planning commanders and staff apply operational art to operational design using the joint operation planning process JOPP Planners apply operational design to provide the conceptual framework that will underpin joint operation or campaign plans and their subsequent execution The application of operational art and operational design further reduces uncertainty and adequately orders complex problems to allow for more detailed planning The planning staff uses JOPP to conduct detailed planning to fully develop options identify resources and identify and mitigate risk Planners develop the concept of operations CONOPS force plans deployment plans and supporting plans that contain multiple options in order to provide the flexibility to adapt to changing conditions and remain consistent with the JFC's intent Joint operation planning plays a fundamental role in securing the Nation's interests in a continuously changing operational environment Through structured review assessment and modification plans are constantly assessed and updated by the JFC and reviewed by the broader JPEC and senior DOD leadership The open and collaborative planning process provides common understanding across multiple levels of organizations and the basis for adaptation and change This publication reflects current guidance for planning military operations and as a keystone publication forms the core of joint doctrine for joint operation planning throughout the range of military operations

Design Jeffrey M. Reilly, 2011 **DSCA Handbook** United States. Department of Defense, 2010 This two in one resource includes the Tactical Commanders and Staff Toolkit plus the Liaison Officer Toolkit Defense Support of Civil Authorities DSCA enables tactical level Commanders and their Staffs to properly plan and execute assigned DSCA missions for all hazard operations excluding Chemical Biological Radiological Nuclear high yield Explosives CBRNE or acts of terrorism Applies to all United States military forces including Department of Defense DOD components Active and Reserve forces and National Guard when in Federal Status This hand on resource also may be useful information for local and state first responders Chapter 1 contains background information relative to Defense Support of Civil Authorities DSCA including legal doctrinal and policy issues Chapter 2 provides an overview of the incident management processes including National Response Framework NRF National Incident Management Systems NIMS and Incident Command System ICS as well as Department of Homeland Security DHS Chapter 3 discusses the civilian and military responses to natural disaster Chapter 4 provides a brief overview of Joint Operation Planning Process and mission analysis Chapter 5 covers Defense Support of Civil Authorities DSCA planning factors for response to all hazard events Chapter 6 is review of safety and operational composite risk management processes Chapters 7-11 contain Concepts of Operation CONOPS and details five natural hazards disasters and the pertinent planning factors for each within the scope of DSCA

Quantitative Intelligence Analysis Edward Waltz, 2014-10-16

Quantitative Intelligence Analysis describes the model based method of intelligence analysis that represents the analyst's mental models of a subject as well as the analyst's reasoning process exposing what the analyst believes about the subject and how they arrived at those beliefs and converged on analytic judgments. It includes specific methods of explicitly representing the analyst's mental models as computational models, dynamic simulations and interactive analytic games, the structure of an analyst's mental model and the theoretical basis for capturing and representing the tacit knowledge of these models explicitly as computational models, detailed description of the use of these models in rigorous structured analysis of difficult targets, model illustrations and simulation descriptions, the role of models in support of collection and operations case studies that illustrate a wide range of intelligence problems, and a recommended curriculum for technical analysts.

Joint-Interagency SMARTbook 1 - Joint Strategic and Operational Planning Michael A. Santacroce, 2015. Joint Interagency SMARTbook 1: Joint Strategic and Operational Planning is an orderly logical analytical progression enabling planners to sequentially follow it to a rational conclusion. By utilizing this planning process which is conceptually easy to understand and applicable in all environments, any plan can come to life. This new revision of Planning for Planners incorporates the latest thinking on Adaptive Planning and Execution, APEX, Global Force Management, GFM, Campaign Planning and Assessment Fundamentals. Planning for Planners has been utilized since 2007 by war colleges, joint staffs, Services combatant commands and allies as a step by step guide to understanding the complex world of global planning and force management. Paramount to planning is flexibility. The ultimate aspiration of this book is to help develop flexible planners who can cope with the inevitable changes that occur during the planning process. Find the latest edition of this book and the rest of our series of military reference SMARTbooks at the publisher's website www.TheLightningPress.com.

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