

Roadmap to the OAG Audit Process

CRITICAL STEPS		AUDIT WORK			KEY DELIVERABLES
PLANNING PHASE					
Notifying and understanding the entity	1-Initiate audit, notify the entity, and obtain response [2030]	2- Gain understanding of entity/subject matter [4010]	3-Begin consultation with internal specialists [3061, 3062]	Functional risk identification Subject matter assessment Controls assessment Engagement risk assessment	
Risk-based planning	4-Assess risks and understand internal controls relevant to the audit [4020, 4025]				
Obtaining input from the Auditor General	5-Meet with the Auditor General to brief on the risks that led to the audit proposal, the audit scope, and approach [2040]				
Developing the audit strategy	6-Develop the audit logic matrix [4041, 4042, 4043, 4044]	7-Hold advisory committee meeting as necessary and meet with AG [2040, 2050]	8-Finalize the audit logic matrix and develop audit programs [4044, 4045, 4070]	Audit logic matrix	
Presenting the audit objectives, scope, and criteria	9-Prepare the audit plan summary with final audit objectives and criteria [4090]	10-Submit the audit plan summary to the entity to seek formal acknowledgement [4090]		Audit plan summary	
Obtaining examination approval	11-Obtain examination approval: confirm that the audit strategy, competencies of the team, and financial resources are appropriate for the completion of the audit within the set timelines [4060]			Examination approval sign-offs	
EXAMINATION PHASE					
Conducting the examination and validating facts	12-Gather and analyze audit evidence to complete audit programs [7021]	13-Debrief the entity to validate facts in audit findings		Internal draft	
Obtaining input from the Auditor General	14-Meet with the Auditor General to discuss the structure and messages of the upcoming audit report [2040]				
Drafting the report	15-Prepare the internal draft [7030]				
Obtaining input from advisers	16-Hold advisory committee meeting, as necessary [2050]	17-Begin substantiation—ensure there is sufficient appropriate evidence for the high-risk findings [7060]			
REPORTING PHASE					
Issuing the principal's draft	18-Submit principal's draft to entity and obtain comments, responses and formal confirmation of information provided [6019]	19-Notify third parties of any references to them [6019, 6060]	20-Incorporate entity comments and management responses [6020]	Principal's draft	
Report content approval	21-Obtaining report content approval: ensure sufficient appropriate evidence supports all findings, complete consultations and quality review, and ensure differences of opinion are resolved [6017]			Report content approval sign-offs	
Obtaining input from the Auditor General	22-Meet with the Auditor General to discuss the transmission (DM) draft [2040]			Transmission draft	
Issuing the transmission draft	23-Send the transmission draft for DM sign-off [6019]				
Preparing for tabling	24-Prepare At a Glance, and meet with the Auditor General [6090, 2040]	25-Obtain final approval for publishing the audit report		Final approval sign-offs	
Tabling the Report	26-Submit the report in the Report to Parliament [6090]	27-Finalize audit files [1171]		Auditor General's report	
POST TABLING					
Post-audit survey	28-Submit the post-audit surveys [9061]			Post-audit survey	
Hearings	29-Attend parliamentary committee hearings [9070]				

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World Bank



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Environmental Performance Auditing in the Public Sector Awadhesh Prasad, 2018-06-14 Environment and sustainable development challenges are a matter of global concern Trillions of dollars of mostly public money are invested every year in domestic and international policies and programs to address these challenges The effectiveness of these policies and programs is critical to environmental sustainability Performance audits that examine the effectiveness of governmental policies and programs heavily influence their implementation Despite this performance auditing in the environment field has received very little academic attention This book takes a closer look at performance auditing of public sector environmental policies and programs It examines trends in global environmental performance auditing and how it is currently practiced drawing on a global survey and case studies from Canada India and Australia In doing so it identifies issues and challenges faced by Supreme Audit Institutions in undertaking these performance audits This book will be of interest to students scholars and practitioners of sustainable development environmental auditing and public sector auditing as well as to donor organisations engaged in these areas

Performance Audit Report on Procurement of Medical Equipment and Surgical Instruments by the Department of Clinical Services Botswana. Office of the Auditor General, 2012

DCAA Contract Audit Manual United States. Defense Contract Audit Agency, 1992-07

IT Auditing Using a System Perspective Davis, Robert Elliot, 2020-06-26 As the power of computing continues to advance companies have become increasingly dependent on technology to perform their operational requirements and to collect process and maintain vital data This increasing reliance has caused information technology IT auditors to examine the adequacy of managerial control in information systems and related operations to assure necessary levels of effectiveness and efficiency in business processes In order to perform a successful assessment of a business s IT operations auditors need to keep pace with the continued advancements being made in this field IT Auditing Using a System Perspective is an essential reference source that discusses advancing approaches within the IT auditing process as well as the necessary tasks in sufficiently initiating inscribing and completing IT audit engagement Applying the recommended practices contained in this book will help IT leaders improve IT audit practice areas to safeguard information assets more effectively with a concomitant reduction in engagement area risks Featuring research on topics such as statistical testing management response and risk assessment this book is ideally designed for managers researchers auditors practitioners analysts IT professionals security officers educators policymakers and students seeking coverage on modern auditing approaches within information systems and technology

International Journal of Government Auditing , 2010

Financial Accountability in Nepal World Bank, 2003 Nepal has suffered from the lack of proper management of public expenditures stagnant real revenues large and inefficient parastatals and a weak financial sector Fiduciary risk remains high His Majesty s Government of Nepal has accorded high priority to the assurance of good accountability and transparency in public sector financial management Reforms are now

critical and should be approached in an integrated way covering planning budgeting accounting internal control internal audit external audit and oversight Action in only one area of financial management will not result in the same degree of benefits The capacity building recommended in this report s Development Action Plan is designed to introduce international accounting and auditing standards in both the public and the private sectors and to close the gap between precept and practice The Government has a firm commitment to implement these time bound actions R sum de l diteur Performance Audit Report on the Efficiency and Effectiveness of the Public Procurement and Asset Disposal System - North West District Council ,2013 *Auditing Good Government in Africa* M. Gustavson,2014-01-22 This book gives a comprehensive overview of the literature on development in Sub Saharan Africa and challenges the notions of African public officials presented there It focuses on public audit institutions and offers rich empirical research results which contradicts many assumptions made in the literature on development in Sub Saharan Africa **The Report of the Auditor General on the Implementation of Cost Recovery Measures by Southern District Council** Botswana. Office of the Auditor General,2010 Overpromising and Underperforming? Peter Graefe,Julie Simmons,Linda A. White,2013-01-08 Public reporting has been used experimentally in federal provincial relations since the mid 1990s as an accountability mechanism to promote policy effectiveness intergovernmental cooperation and democratic legitimacy Our understanding of how well it is working however remains limited to very specific policy sectors even though this information is essential to policy makers in Canada and beyond Overpromising and Underperforming offers a deeper analysis of the use of new accountability mechanisms paying particular attention to areas in which federal spending power is used This is the first volume to specifically analyse the accountability features of Canadian intergovernmental agreements and to do so systematically across policy sectors Drawing on the experiences of other federal systems and multilevel governance structures the contributors investigate how public reporting has been used in various policy fields and the impact it has had on policy making and intergovernmental relations

Annual Report Michigan. Office of the Auditor General,1986 *Crossover of Audit and Evaluation Practices* Maria Barrados,Jeremy Lonsdale,2020-02-24 Crossover of Audit and Evaluation Practices brings together academic analysis with insights from practitioners to discuss the potential for collaboration in audit and evaluation practices between three professional disciplines Clearly written and thoughtfully organized this volume is structured in three parts to deal with theory practice issues and how the practices have worked together Part One provides definitions of performance audit internal audit and program evaluation Part Two addresses several challenges that professionals face in applying these standards and principles Part Three contains examples of organizational collaboration between the practices how they have worked together and the lessons that were learned from that experience Specific cases from the Government Accountability Office and UNESCO UNDP and Inter Americas Development Bank illustrate what has worked or not and suggest reasons why Crossover of Audit and Evaluation Practices offers even the most skilled and experienced professional insight on how to

bridge some of the divides It will help generate a better understanding of the activities and services that are either imposed on them or are freely available and help to stimulate their optimal use

Public Administration and Policy in the Middle East Alexander R. Dawoody, 2014-09-22 The various and different Middle Eastern countries are addressing new key reform and governance reform processes but also administration and policy issues of enduring importance decentralization and local government non profit organizations political culture and reform of the policy process This book provides assessment of national strategies for reform in public administration and policy how these strategies have fared in implementation and what challenges must be overcome to achieve real and sustainable progress Seven country case studies will explore the overall policy making process from a critical perspective and consider how it could be strengthened Four cases will deal with the controversial issues of decentralization of power and decision making Two cases will address the role of civil society in the policymaking and reform process Introductory and concluding chapters will place these discussions in context and draw the primary lessons for policy makers The main objectives of the book are to present different examples of specific public policy and administration as well as governance issues in the Middle East so that policymakers both in the region and the world who are interested in the Middle East as well as practitioners scholars and graduate students can utilize the book as a study guide to better understand various dynamics in governance in the Middle East This approach will enable the volume to bridge global perspectives on governance development with regional perspectives and experience bringing shared expertise intellectual inquisitiveness and experience in the professional practice of public policy and administration to bear on these common challenges

Evaluation Jan-Eric Furubo, 2018-02-06 Evaluation has come of age Today most social and political observers would have difficulty imagining a society where evaluation is not a fixture of daily life from individual programs to local authorities to parliamentary committees While university researchers grant makers and public servants may think there are too many types of evaluation rankings and reviews evaluation is nonetheless viewed positively by the public It is perceived as a tool for improvement and evaluators are seen as dedicated to using their knowledge for the benefit of society The book examines the degree to which evaluators seek power for their own interests This perspective is based on a simple assumption If you are in possession of an asset that can give you power why not use it for your own interests Can we really trust evaluation to be a force for the good To what degree can we talk about self interest in evaluation and is this self interest something that contradicts other interests such as the benefit of society Such questions and others are addressed in this brilliant innovative international collection of pioneering contributions

Financial Accountability in Nepal World Bank, 2003 Nepal has suffered from the lack of proper management of public expenditures stagnant real revenues large and inefficient parastatals and a weak financial sector Fiduciary risk remains high His Majesty's Government of Nepal has accorded high priority to the assurance of good accountability and transparency in public sector financial management This diagnostic study assesses the strengths and weaknesses of the budgeting accounting financial

reporting and auditing systems and the standards and practices in the public private and non government organization sectors of the economy Such financial accountability is important for efforts to improve the investment climate monitor public expenditure improve governance and promote decentralization **OAG News Zambia**. Office of the Auditor General,2010 **Quality Matters** John Winston Mayne,2018-12-12 Information regular systematic reliable is the life blood of democracy and the fuel of effective management Surely today there is no problem with information for this is the age of information overload It pours onto our computer screens and out of our printers Indeed many governments claim often with some justification to be more open and transparent than ever before But what if the life blood is contaminated or the fuel polluted Then the body politic sickens and the engine of public management runs rough It is the vital issue of the quality of the information we receive that this book addresses Quality Matters compares approaches across different jurisdictional settings and across three different types of information evaluation The chapters describe and analyze quality assurance in a number of countries and within a variety of international organizations These have been selected either because they are widely considered to be leaders in evaluating information or because they have experience with assuring quality information that can instruct others Contributors are from Australia Canada the European Union France the Netherlands New Zealand Sweden Switzerland United Kingdom United States and the World Bank This pioneering study analyzes practices for assuring the quality of evaluation performance auditing and reporting in the face of political organizational and technical obstacles A final chapter addresses the extent to which quality assurance systems become bothersome rituals or remain meaningful mechanisms to ensure quality control This well structured volume will be of particular interest to policymakers and adds much to the literature on program evaluation and performance auditing **Management of Public Debt by the Division of Development and Budget in the Ministry of Finance and Development Planning** Botswana. Office of the Auditor General,2013 The Report of the Auditor General on Management of Livestock Identification and Trace Back System (LITS) by the Department of Veterinary Services (DVS). ,2010 OECD Public Governance Reviews Auditing Decentralised Policies in Brazil Collaborative and Evidence-Based Approaches for Better Outcomes OECD,2020-11-26 Public policies and services such as education health welfare infrastructure and sanitation are increasingly developed and provided via different levels of government national regional and local creating co ordination and governance challenges This report describes how Brazil s 33 courts of accounts can use their oversight function including audits to help make such decentralised policies more effective and coherent

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