

1. Risk Evaluation.

Severity

It is related to the direct impact to persons. Following is the classification of severity assessment.

Severity Level	Score	Definition
	1	Risk Not likely to cause an effect/impact to safety of life and property.
Low	2	Minor – Little potential for harm, easily correctable, clearable
Medium	3	Moderate – Somewhat harmful, short term loss
High	4	Serious – Harmful – difficult to correct but recoverable over a period of time
Very High	5	Severe – Fatality / Very harmful to HSE, Complex long-term effect.

Frequency of Occurrence

It is related to the number of times it occurs compared to the last incident. Following is the

Score	Frequency of Occurrence
5	Very likely – High probability of HSE accident to occur. (daily/weekly/monthly)
4	Likely – Strong Probability that an HSE impact / dangerous occurrence will occur (quarterly)
3	Possible – Reasonable probability that an HSE incident / near-miss may occur. (annually)
2	Unlikely – Low probability, have heard about this few years / months ago (2-5 years)
1	Rare – Very unlikely (5-10 years)

Assessment Matrix

Risk Level		Frequency				
		5	4	3	2	1
Severity	5	25 (VH)	20 (VH)	15 (VH)	10 (H)	5 (M)
	4	20 (VH)	16 (H)	12 (H)	8 (M)	4 (L)
	3	15 (H)	12 (H)	9 (M)	6 (M)	3 (L)
	2	10 (M)	8 (M)	6 (M)	4 (L)	2 (L)
	1	5 (M)	4 (L)	3 (L)	2 (L)	1 (L)

RPN score	Risk Level
$1 \leq x \leq 4$	Low (L)
$5 \leq x \leq 9$	Medium (M)
$10 \leq x \leq 16$	High (H)
$17 \leq x \leq 25$	Very High (VH)

2. Risk Assessment Output

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projects within the portfolio more effectively How to better manage interactions across diverse change initiatives How to maintain focus while managing change to realize benefits The book presents a case study that illustrates the application of project portfolio concepts in practical scenarios It includes chapters dedicated to transition management change management benefits management and the Enterprise Project Management Office It also includes templates you can immediately put to use in your own portfolios programs and projects

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