

# MEN DESCRIBED MORE POSITIVELY IN PERFORMANCE EVALUATIONS

81,000  
MILITARY  
EVALUATIONS



MEN



WOMEN

**TASK ORIENTED** →

ANALYTICAL  
COMPETENT  
ATHLETIC  
DEPENDABLE  
CONFIDENT  
VERSATILE  
ARTICULATE  
LEVEL-HEADED

CHARACTER FLAW →

ARROGANT

IRRESPONSIBLE

LOGICAL  
PRACTICAL

RELATIONSHIP ORIENTED ↗

COMPASSIONATE

ENTHUSIASTIC  
ENERGETIC

ORGANIZED

WORDS LISTED IN  
DESCENDING ORDER  
OF RELATIVE FREQUENCY

↖ UNABLE TO DO  
THE JOB

INEPT  
SELFISH  
FRIVOLOUS  
PASSIVE  
SCATTERED  
OPPORTUNISTIC  
GOSSIP  
EXCITEABLE  
VAIN  
PANICKY  
TEMPERMENTAL  
INDECISIVE

# Performance Evaluation Language Guide

**Peipei Pang**



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