# PERFORMANCE APPRAISAL MANUAL WHAT TO DO AND HOW TO COMPLETE THE PERFORMANCE APPRAISAL FORM

#### (A) WHAT TO DO

Step 1: Set Goals / Weightage / Difficulty for each staff on Page 3 of the PA Form

Step 2: Set Desired Competencies (Behaviour) / Current Level / Targeted Level for each staff on Page 5 of the PA Form

Step 3: Communicate the set goals and competencies to staff

Step 4: Review the achievement of the set goals and competencies with staff

Step 5: Get employee to fill up the employee's section on Page 4 and 6 of the PA. Form against the set goals and competencies on Page 3 and 5.

Step 6: Get employee to fill up Page 7 & 8 of PA Form

Step 7: Get the form back from employee and supervisor review and complete the form on Page 4,6,7,8 under the column "Supervisor's Comments & Observations"

Step 8: Supervisor to rate the Employee Goal Achievement Assessment on Page 9 against the set goals listed on Page 3

Step 9: Supervisor to rate the Individual Competency Assessment Score on Page 11 of the PA Form against the set desired competencies (behaviour) listed on Page 5

Step 10: Complete the form on Page 12 of the PA Form.

Step 11: Appraising Supervisor and Employee sign on the form

Step 12: Pass form to Divisional Manager to sign and for him/her to key in the data into the Excel Spreadsheet.

#### FOR MANAGERS ONLY

Step 13: Key in the data done by supervisor on Page 9 and Page 11 into the spreadsheet to calculate the total scoring for each staff

Step 14: Forward all duly completed PA Forms to HR and email the spreadsheet to HR.

## **Performance Appraisal Manual**

**Rachel Sandford** 

**Performance Appraisal Manual:** 

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### **Table of Contents Performance Appraisal Manual**

- 1. Understanding the eBook Performance Appraisal Manual
  - The Rise of Digital Reading Performance Appraisal Manual
  - Advantages of eBooks Over Traditional Books
- 2. Identifying Performance Appraisal Manual
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Performance Appraisal Manual
  - User-Friendly Interface
- 4. Exploring eBook Recommendations from Performance Appraisal Manual
  - Personalized Recommendations
  - Performance Appraisal Manual User Reviews and Ratings
  - Performance Appraisal Manual and Bestseller Lists
- 5. Accessing Performance Appraisal Manual Free and Paid eBooks
  - Performance Appraisal Manual Public Domain eBooks
  - Performance Appraisal Manual eBook Subscription Services
  - Performance Appraisal Manual Budget-Friendly Options

- 6. Navigating Performance Appraisal Manual eBook Formats
  - o ePub, PDF, MOBI, and More
  - Performance Appraisal Manual Compatibility with Devices
  - Performance Appraisal Manual Enhanced eBook Features
- 7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Performance Appraisal Manual
  - Highlighting and Note-Taking Performance Appraisal Manual
  - Interactive Elements Performance Appraisal Manual
- 8. Staying Engaged with Performance Appraisal Manual
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Performance Appraisal Manual
- 9. Balancing eBooks and Physical Books Performance Appraisal Manual
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Performance Appraisal Manual
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Performance Appraisal Manual
  - Setting Reading Goals Performance Appraisal Manual
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Performance Appraisal Manual
  - Fact-Checking eBook Content of Performance Appraisal Manual
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements

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