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# A Personal Model of Leadership

Leadership is a fascinating concept. The term conjures up ideas of powerful, triumphant heroes with a group of followers defeating some evil enemy. Perhaps the enormous allure to leadership is because of the influence it has an practically everyone's life. Stories of heroic leadership go back to biblical times with Moses leading his people out of Egypt. After surveying numerous articles on the evolution of leadership, it appeared that most of the articles were concerned with the concept of style of leadership and how leadership influences the organization.

We began the twentieth century focused more or less solely on a leader-dominant theory of leadership that assumed a low opinion of the followers' motivation, maturity, and abilities (Waddell, 1994). The style of leadership is considered, by some researchers, to be important in achieving organizational goals and increasing productivity in followers (Awamich & Gardner, 1999). This may explain why the literature appears to concentrate on leadership styles. The leadership theories and models that seem to appear most frequently include; transactional leadership, transformational leadership, charismatic leadership, situational leadership, and servant leadership does not take place in vacuum. It is a dynamic process that involves many social interactions between leaders and followers. The way these different theories and models affect the organization depends on many variables; organizational culture, group dynamics, and sociology of the organization (Johns & Moser, 2001).

The purpose of this paper is to analyze Greenleaf's definition of servant leadership for individuals, organizations, and trustees. The author will provide an explanation as to why he believes leadership is important personally, to his organization, and to society. In addition, a personal model of leadership based on contemporary models will be presented. In his works, Greenleaf discusses the need for an improved methodology to leadership, one that puts serving others, including employees, customers, and community, as the essential priority (Spears, 2004). Servant leadership stresses increased service to others, a holistic approach to work, encouraging a sense of community, and the sharing of power in decision making. The words servant and leader are usually thought of as being diametric. When two diametric ideas are brought together in a creative and important way, a paradax appears.

So the words servant and leader have been brought together to construct the paradoxical idea of servant leadership. Greenleaf (1970) argued that leadership was bestowed on a person who was by nature a servant. In fact, the way a person becomes a leader is by first becoming a servant. A servant leader focuses on the needs of followers and helps them to become more knowledgeable, freer, more autonomous, and more like servants themselves. They enrich others by their presence (Northouse, 2007). In addition to servi

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linkage between leadership and spirituality within groups and organizations and will appeal to students and scholars of leadership ethics religion philosophy psychology and human growth potential Importance and Impact of Personal Values in Leadership Ursula Kapfenberger-Poindl, 2020-10-13 Doctoral Thesis Dissertation from the year 2020 in the subject Leadership and Human Resource Management Miscellaneous grade 2 0 language English abstract In the course of their lives people develop a personal value system that influences their deci sions in many ways This also applies to the professional field Managers are able to influence their employees with their opinions and decisions and as well the course of the company they serve Therefore it is particularly important for the corporate culture and the products and services to employ managers with the fitting value pattern The research findings confirm relationships between role models of leaders and their personal values and those values that seem important to them in leadership behaviour There are deviations especially in those value cate gories that are required for personal safety The admiration of values in role models however is not limited in these areas In addition there is strong evidence that people with different leadership styles also have different personality patterns

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