

CHAPTER II

PERFORMANCE AUDIT

PUBLIC WORKS DEPARTMENT

2. Quality control measures in maintenance of roads by Public Works Department

2.1 Introduction

The public roads in Kerala are maintained by the Public Works Department (PWD), Local Bodies, Irrigation Department, Kerala State Electricity Board Limited, Forest and Wildlife Department, Railways, etc. PWD roads constitute 15 *per cent* of the total road network in the State and carry nearly 80 *per cent* of the total road traffic. The Roads wing and National Highways (NH) wing of the State PWD undertake the maintenance and quality control measures of the roads.

The Government of Kerala (GoK) introduced a three-tier quality monitoring system¹ under clauses 2401 and 2406 of the Kerala PWD Manual, revised edition 2012 (PWD Manual). Subsequently, for achieving the desired level of quality in public works as envisaged in the PWD Manual, GoK also set up² a Quality Control (QC) wing in the Department with effect from 01 October 2013 and established testing laboratories in all the districts. Quality Control test results in accordance with relevant codes/standards were made mandatory for passing work bills of all works costing more than ₹15 lakh. The Quality Control tests are to be carried out with reference to the Ministry of Road Transport and Highways (MoRTH) specifications (**Appendix 2.1**).

In order to enable the engineers and supervisory staff to check the different activities of construction with reference to the quality aspects and to ensure that the standards envisaged were achieved, GoK issued (July 2015³) an exclusive manual named the Kerala PWD Quality Control Manual (QC Manual) incorporating provisions for enhancing road safety. Every officer of the PWD entrusted with the execution of public works is expected to follow the guidelines strictly in the discharge of duties. Further, the PWD also issued⁴ PWD Quality Control Laboratory Manual (Laboratory Manual) in July 2015 for guiding the engineers and technical staff of the Quality Control Laboratories (QC Labs) and the field engineers on the procedures for conducting quality control tests.

It is the responsibility of the State PWD to maintain the traffic worthiness of the road networks throughout the year. The State has varying climatic conditions and

¹The first tier quality control tests are to be conducted by the contractor at his own cost, the second tier tests by the QC wing on random basis during execution of works and the third-tier tests to be done by technical experts after completion of the project.

²In terms of G.O (MS) No. 79/PWD/2013 dated 28/09/2013.

³Vide G.O (Rt) No. 1339/2015/PWD dated 10/09/2015.

⁴Vide G.O(Rt) No. 1346/2015/PWD dated 11/09/2015.

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G. D. Cline



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Public Works Manual, 1981 *Engineered Performance Standards, Public Works Maintenance, Engineer's Manual, NavDocks P-700.0* United States. Bureau of Yards and Docks, United States. Navy Department. Yard and Docks Bureau, 1963

Employment Guarantee Programme and Dynamics of Rural Transformation in India Madhusudan Bhattarai, P.K. Viswanathan, Rudra N. Mishra, Cynthia Bantilan, 2018-06-08 This book offers an assessment of the performance impact and welfare implications of the world's largest employment guarantee programme the Mahatma Gandhi National Rural Employment Guarantee Act MGNREGA Launched by the Indian government the programme covers entire rural area of the country The book presents various micro level analyses of the programme and its heterogeneous impacts at different scales almost a decade after its implementation While there are some doubts over the future of the scheme as well as its magnitude nature and content the central government appears committed to it as a convergence scheme of various other welfare and rural development programmes being implemented at both national and state level The book discusses the outcomes of the programme and offers critical insights into the lessons learnt not only in the context of India but also for similar schemes in countries in South and South East Asia as well as in Africa and Latin America Adopting inter disciplinary perspectives in analysing these issues this unique book uses a judicious mix of methods integrating quantitative and qualitative tools and will be an invaluable resource for analysts NGOs policymakers and academics alike

Engineer's Manual, 1993 **Guide to Public Work Management**, 1992 *Records of the Commissioners of the Port of Chittagong: 1900-1910* Misbahuddin Khan, 1993 *Case study of the Punjab Irrigation Department: consultancy report*, **Management Innovation in U.S. Public Water and Wastewater Systems** Paul Seidenstat, 2005-04 A pioneering volume of best practices for running effective public water and wastewater utilities Management Innovation in U S Public Water and Wastewater Systems is a unique guidebook of cutting edge managerial and operational best practices currently used at a number of different municipal water and wastewater utilities The diverse group of contributors consists of managers utility directors analysts and consultants who know the real world demands of the industry and add authoritative insights to the examination and critique of each management innovation Featuring numerous case histories illustrating how each innovation was developed and how the principles supporting each were put into practice Management Innovation in U S Public Water and Wastewater Systems Establishes standards for measuring success as utilities innovate and improve Evaluates financial concerns and innovations Illuminates innovations in planning for future investments Explores tools for customer communications and other technology concerns Details state of the art management strategies including Six Sigma A first of its kind book Management Innovation in U S Public Water and Wastewater Systems will quickly become the resource that managers CEOs and directors of water and wastewater utility companies always have at their fingertips This book follows the authors well respected and popular book Reinventing Water and Wastewater Systems Global Lessons for Improving Water Management published by Wiley

Managing Building Deterioration Syamilah Yacob, Azlan Shah Ali, Cheong Peng Au-Yong, 2021-09-20 This book presents the results of a novel investigation into building deterioration and defects in Malaysia's public schools. It sets forth an in-depth theoretical and empirical underpinning of the maintenance management of public schools with the view to develop a building deterioration prediction model of building condition based on factors contributing to building defects for school buildings. The approach adopted is mixed method encompassing archived documentation, questionnaire survey, and interview of sampled schools in Malaysia. It presents a number of useful tables, graphs, and statistical analysis which are useful in understanding the factors contributing to building defects under reference. The prediction model assists the decision making of maintenance management to be more efficient with comprehensive budgeting as well as optimal maintenance and repair work. The book is of relevance to school managers, maintenance management practitioners, and academics towards measuring and improving the building condition in schools.

Performance of Recycled Asphalt Concrete Airport Pavement Surfaces G. D. Cline, 1986 The objective of this research was to make an assessment of the relative performance of recycled versus new asphalt concrete pavement surfaces constructed for airport facilities. To make this assessment, pavement condition index (PCI) surveys and tests on core samples from the hot mix recycled pavements located on the airports at Needles, California, and Valley City, North Dakota, were conducted. Both pavements have a condition rating of very good. The survey and test data were compared with those for recycled highway and virgin material Navy airfield pavements. The recycled pavement at Needles is performing as good as those Navy pavements constructed with virgin material. The recycled pavement at Valley City has a higher deterioration rate than the Navy pavements, but this could be attributed to the harsh climate found in North Dakota. The results of this study show that hot mix recycling was successful at these airports, but additional studies are required to determine the applicability of Asphalt Concrete (AC) recycling for reconstruction at all airports.

Keywords: Recycled concrete, asphalt pavement surfaces, airport facilities, Navy airfield pavements, hot mix recycling.

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