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Introduction



Great food



Compelling general merchandise and clothing



Complementary channels and services



Developing new business



Growing space and creating property value



Our values make us different

Total sales

+4.5%

(excluding VAT, including fuel)

Like-for-like sales

+1.8%

(including VAT, excluding fuel)

Underlying profit before tax

£756m

Up 6.2%

Financial information

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Total sales growth 2002-13 (%)



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Eleanore Hickman



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