

# Checklist: Board Manual Materials

General Materials	Agency Info		
☐ Welcome letter from the Board President and/or Executive Director	☐ Org chart ☐ Resume and bio of ED/CEO & key staff		
Calendar of board meetings, major			
events, important fiscal/compliance deadlines, etc.	☐ Recent annual reports & newsletters		
	☐ Brochures & fact sheets		
Board Service	☐ Description of services, programs & clients served		
☐ Board member & officer job descriptions			
☐ Board member contract	Legal & Compliance		
☐ Committee descriptions & responsibilities	□ Articles of Incorporation		
List of current board members including contact info, affiliations, board office.	□ IRS Tax ID (updated annually)		
committee & terms	☐ Solicitation License (updated annually)		
☐ Minutes from board meetings & committee meetings	<ul> <li>Certificate of liability insurance (updated annually)</li> </ul>		
☐ Resources on governance & board service	Descriptions or copies of any significant  contracts or cooperative working		
Strategic Plan	agreements (MOAs, MOUs, etc.)		
Any documents related to the organization's strategic plan	<ul> <li>Descriptions of major grants/donations and related key tasks, deadlines, etc.</li> </ul>		
Any documents related to an ongoing initiative such as a capital campaign	Bylaws & Policies		
	☐ Bylaws & all board-approved policies		
Fundraising	Conflict disclosure form, Confidentiality agreement, etc.		
General fundraising expectations for the	agreement etc.		
board (including give or get policy)	<ul> <li>Other board-approved items such as a succession plan, resolutions,</li> </ul>		
Descriptions of major events including expectations for board members	emergency/safety protocols, etc.		
☐ Fundraising resources	Finance		
Mission	Organization's annual budget		
	☐ Audited financial statements (past 3 yrs)		
☐ Basic info on the history of the sector	☐ IRS Form 990s (past 3 yrs)		
Resources relevant to the mission and the organization's work	☐ Most recent IRS quarterly tax report		

# **Sample Board Manual Va Dcjs**

**Zhe Xu** 

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